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GUIDE TO MISSOURI STATE GOVERNMENT

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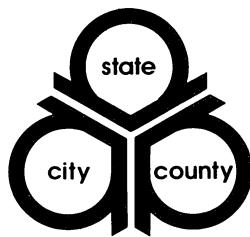
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Guide To
MISSOURI STATE GOVERNMENT
1987-88 Directory
Published By

MISSOURI COMMISSION ON LOCAL GOVERNMENT COOPERATION



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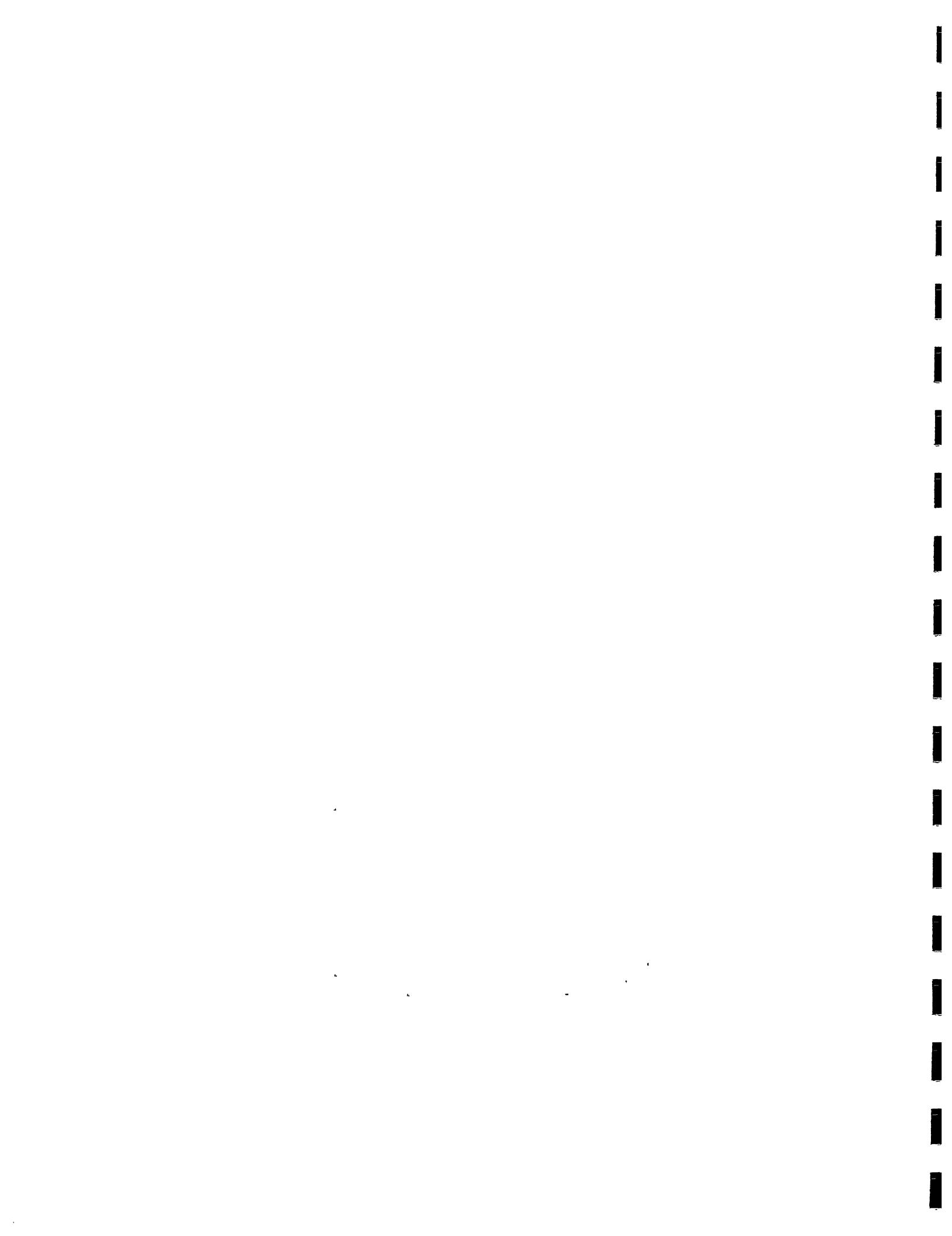
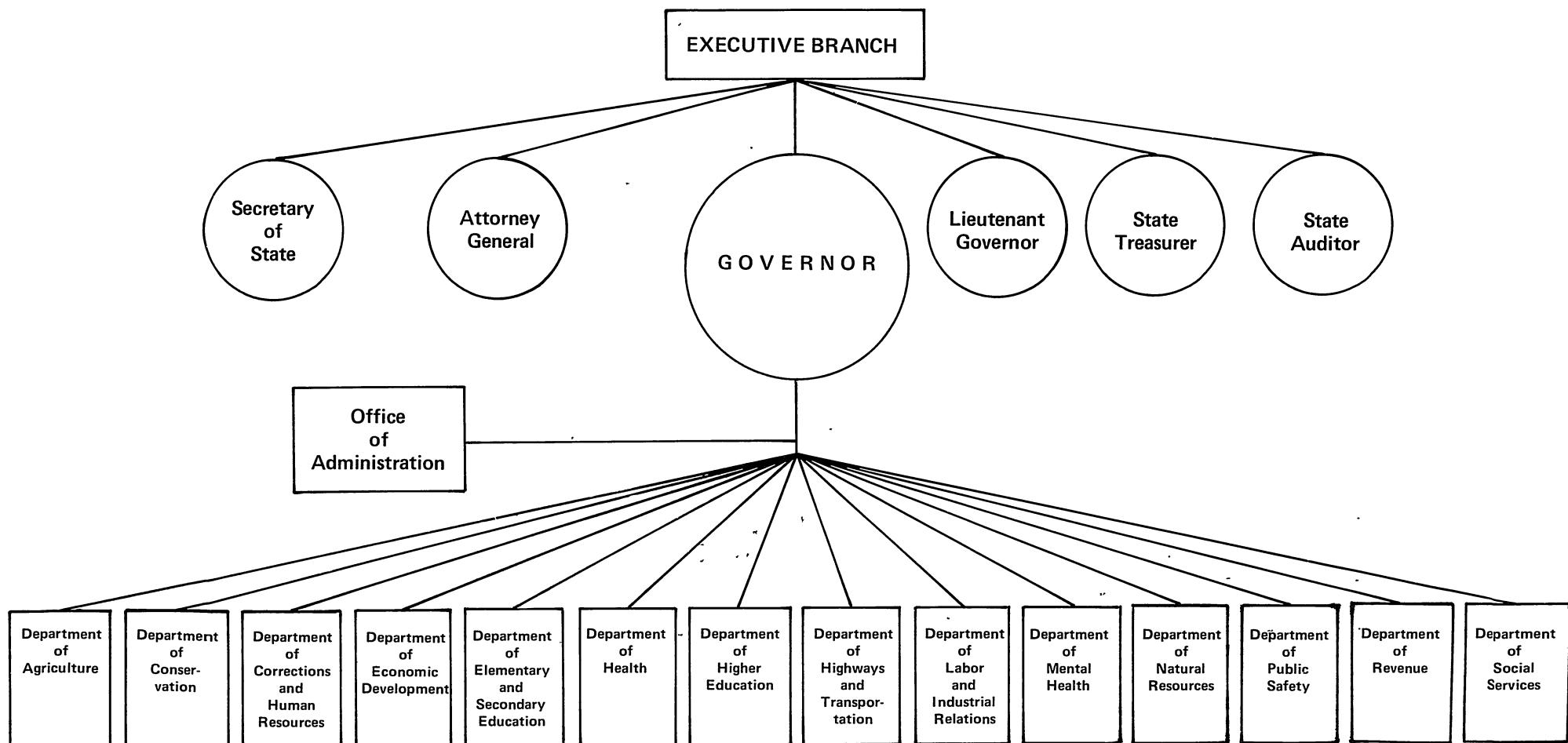


Table of Contents

Departmental Organization Charts and Descriptions	1
Office of Administration	
Department of Agriculture	
Department of Conservation	
Department of Corrections and Human Resources	
Department of Economic Development	
Department of Elementary and Secondary Education	
Department of Health	
Department of Higher Education	
Department of Highways and Transportation	
Department of Labor and Industrial Relations	
Department of Mental Health	
Department of Natural Resources	
Department of Public Safety	
Department of Revenue	
Department of Social Services	
Map Index	31
Missouri Congressional Districts	
Missouri Senate Districts	
Missouri House of Representatives Districts	
Missouri Department of Economic Development	
Service Delivery Areas Under JTPA	
Missouri Department of Health District Health Services	
Missouri Highway and Transportation Department Districts	
Missouri Department of Natural Resources Regional Offices	
Missouri Department of Social Services Area Agency on Aging	
Missouri Department of Social Services Division of Family Services	
Missouri Regional Planning Commissions	
Contact Index	43
Department Directors	
U.S. Senators and Representatives	
Missouri Senate	
Missouri House of Representatives	

Missouri State Government



Introduction

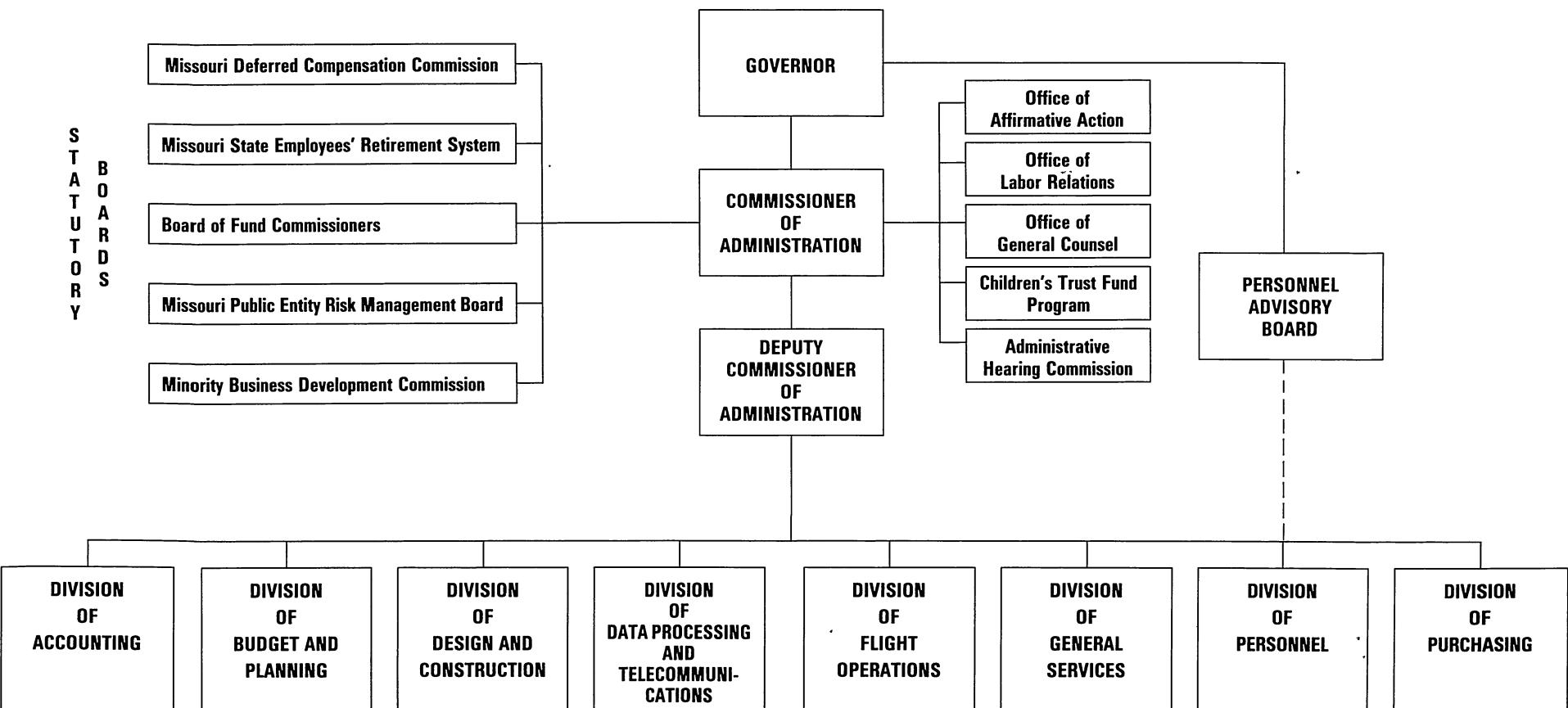
The Missouri Commission on Local Government Cooperation was established to provide a centralized structure linking public entities to state government. The Commission serves as a vehicle of communication through which state and local governments can meet to discuss and resolve shared problems.

In order to enhance communication between governments this guide to state agencies with the accompanying descriptions, organization charts, maps, and contact listing has been created.

This booklet was compiled as an introduction to the organization and responsibilities of the fifteen departments of Missouri state government. Sources include the Missouri Official Manual, 1985-1986 and official plans of state departments filed as required under Section 1 of the Omnibus State Reorganization Act of 1974, and RSMo 1979. Copies of this booklet are available from the Division of General Services, Intergovernmental Relations Unit, Room 430 Truman State Office Building, P. O. Box 809, Jefferson City, Missouri 65102. Additional information about State of Missouri executive branch agencies is available from the contacts listed on page 44.

All of the departments in Missouri state government contain an administrative unit which provides support in fiscal management, accounting, personnel and training, research and data processing. Because of the similarity of duties these units are not described within each department.

OFFICE OF ADMINISTRATION



Office of Administration

The Office of Administration is the service and administrative control agency created by the General Assembly to combine and coordinate the central management functions of state government.

The chief administrative officer is the Commissioner of Administration who is appointed by the Governor with the advice and consent of the Senate. The Office of Administration provides central services and support to all other state agencies including accounting, budgeting and planning, building design and construction, electronic data processing coordination, flight operations, personnel, purchasing, and general services. The commissioner also directs statewide coordination of affirmative action and labor relations.

Division of Accounting is responsible for the operation of the statewide accounting and payroll systems, social security administration, bond management, and is the custodian of all public accounting records of the state.

Division of Budget and Planning is the central point for analyzing and planning the policies and programs of state government. Here the executive budget is prepared which is the overall plan for financial resources which the Governor recommends to the General Assembly.

Division of Design and Construction is responsible for state construction projects and the maintenance and operation of state-owned buildings and grounds.

Division of Data Processing and Telecommunications is the central point for coordinating the data processing policies and state telecommunications of the executive branch of state government.

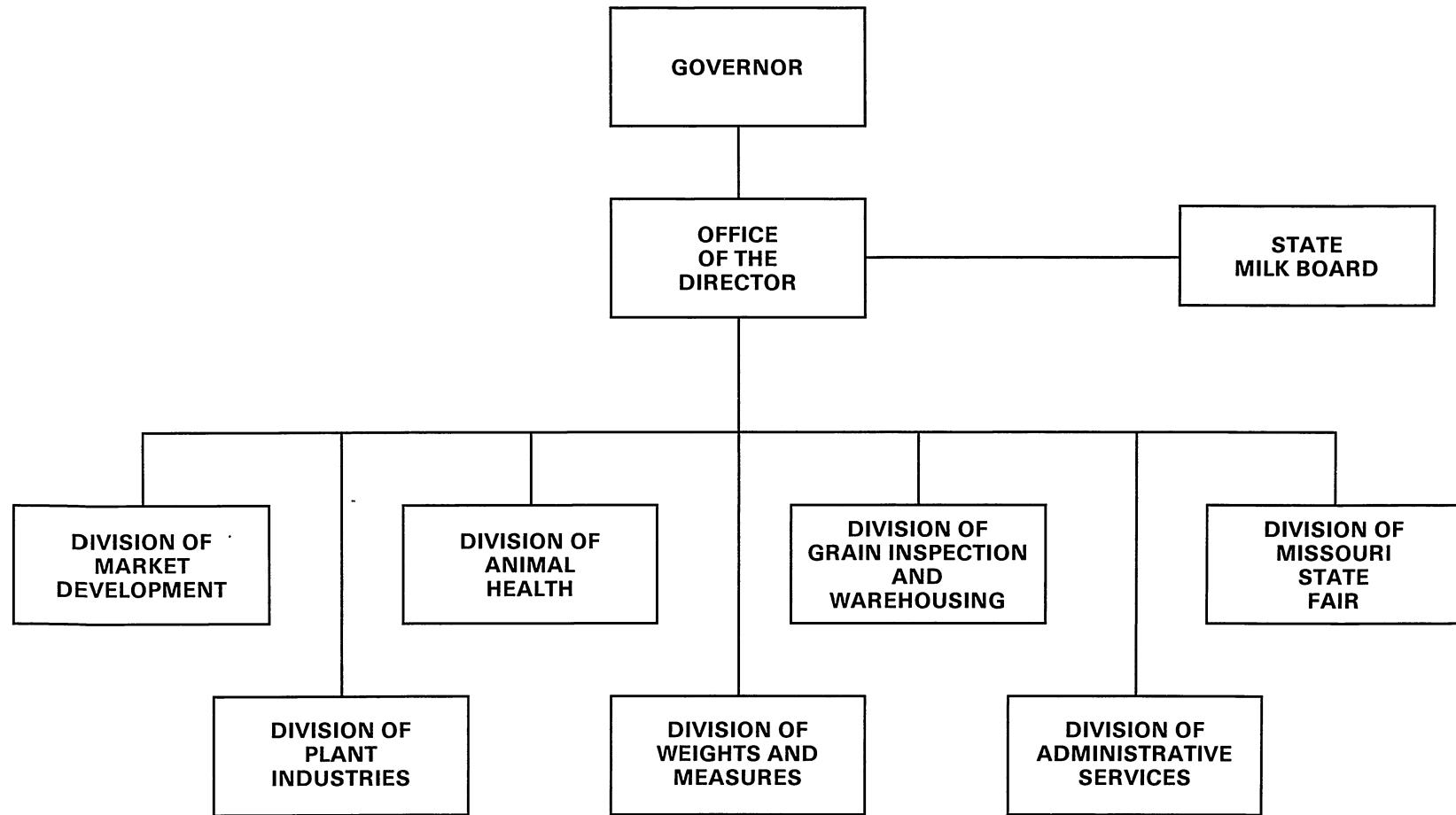
Division of Flight Operations is responsible for operating, maintaining and coordinating air transportation services for officials and employees of all agencies and branches of state government in order to facilitate the conduct of state business.

Division of General Services is organized into several sections. It provides essential management services to the state departments and to the Office of Administration including printing, vehicle maintenance, risk management, forms management, employee assistance programs, capitol complex security, head injury program, among others. The division also has the Intergovernmental Relations unit which staffs the Missouri Commission on Local Government Cooperation and is the state clearinghouse for federal assistance programs.

Division of Personnel administers the State Personnel Law which includes recruitment and examination of job applicants among other responsibilities. The Personnel Advisory Board advises the personnel director and the Governor on personnel matters.

Division of Purchasing is responsible for the procurement of state supply services, professional services, insurance and equipment except those exempted by law.

DEPARTMENT OF AGRICULTURE



Department of Agriculture

The Department of Agriculture, under the supervision of the director of agriculture, enforces the laws regulating the handling and marketing of agribusiness products; protects producers, processors, distributors, and consumers of food and fibre; and promotes Missouri's agriculture economy.

The director of Agriculture, appointed by the Governor and confirmed by the Senate, manages development of departmental policy, operation procedures, program performance, and the dissemination of agricultural information to the Governor, the General Assembly, and the public. The director oversees the activities of the State Milk Board and the Agriculture and Small Business Development Authority. The director's office also is responsible for surveillance of foreign investment in Missouri farmland as well as administering the provisions related to corporate farm registration.

Division of Animal Health, under the supervision of the state veterinarian, administers laws and develops animal health programs to control and eradicate diseases associated with the movement and exposure of livestock. The division also licenses and inspects livestock markets, swine buying stations, rendering plants and garbage feedlots.

Division of Grain Inspection and Warehousing inspects, grades, and weighs grains upon request. The division also regulates grain dealers and grain warehouses in accordance with Missouri laws.

Division of Market Development, through innovative programs, promotes Missouri agricultural products—domestically and internationally. The division also provides financial assistance to the agricultural community through the Agriculture Emergency Fund. Assistance programs include loans for college students, crop and livestock, soil conservation projects, and Building Our American Communities (BOAC) grants.

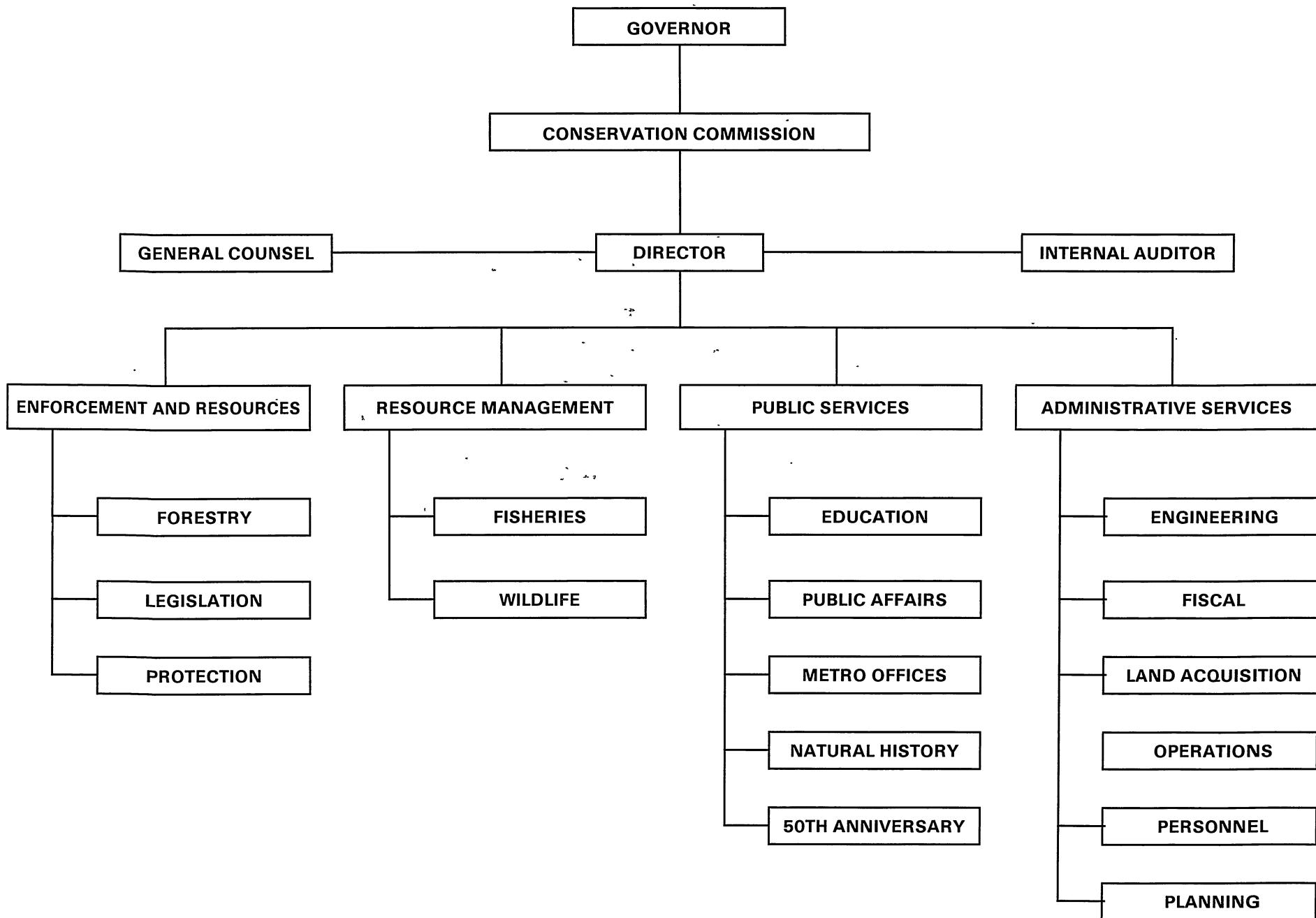
Division of Weights and Measures maintains surveillance of all commercial weighing and measuring devices to ensure accuracy for buyers and sellers.

Division of Plant Industries administers required plant pest, pesticide, feed, seed, forest resources, and weed control programs.

Missouri State Fair, established in 1899, showcases Missouri agriculture. The ten day event is comprised of displays, exhibits, and competitions which highlight the diversity of Missouri agriculture.

Missouri State Milk Board administers Missouri's Grade A and Manufacturing Milk inspection programs.

DEPARTMENT OF CONSERVATION



Department of Conservation

The Department of Conservation is guided by a four-member Commission appointed by the Governor with advice and consent of the Senate. The Commission is charged with the control, management, restoration, conservation and regulation of the bird, fish, game, forestry and all wildlife resources of the state. The Commission appoints a director who serves as the administrative officer of the Department of Conservation.

Principal sources of revenue are the sale of hunting and fishing permits, the conservation sales tax of one-eighth of one percent earmarked for conservation, and revenue derived from administration of wildlife and forest resources. Substantial funding is made available on a matching basis through the federal government and is applied primarily to acquisition, development, research and forest fire control. The administrative structure is broken into four major components.

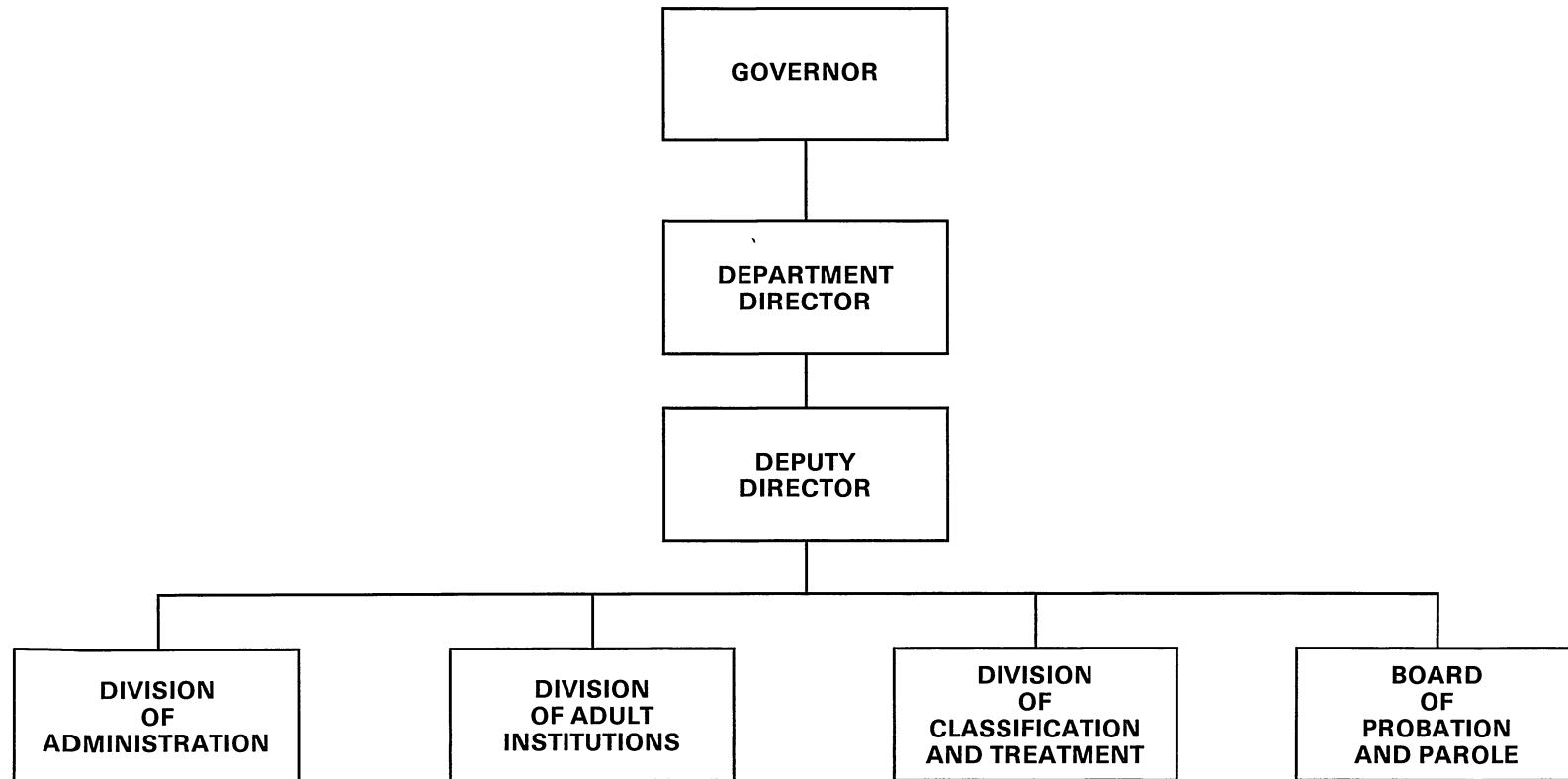
Resource Management: Responsible for assuring management of Missouri's private and public aquatic resources, providing a well-rounded program involving wildlife resources, conducting research in the areas of fisheries and wildlife, carrying out water pollution investigations, and managing public use facilities. Fisheries and Wildlife divisions assume these responsibilities.

Public Services: Provides ongoing public information and educational programs and services relating to conservation, outdoor skills, and natural history. Within this group are the metropolitan offices (St. Louis, Kansas City and Springfield) and the Education, Public Affairs, and Natural History sections. A primary function is also the development of regulations and rules pertaining to department areas, seasons and bag limits.

Enforcement and Resources: Responsible for managing state forests and for providing to the public forest management advice and assistance; carrying out a statewide wildfire control in cooperation with forest industry, rural fire departments and other agencies; enforcing conservation laws, rules and regulations; and is concerned with legislative matters. Protection and Forestry divisions are assigned here.

Administrative Services: Activities include normal support functions as well as engineering and land planning and purchasing.

DEPARTMENT OF CORRECTIONS AND HUMAN RESOURCES



Department of Corrections and Human Resources

The Department of Corrections and Human Resources supervises felons and misdemeanants assigned to it by the courts. By Missouri law, a person must be 17 years of age or certified as an adult by the courts and with a sentence of not less than two years to be committed to the department for incarceration. Felons and misdemeanants placed on probation by the circuit courts are also under the supervision of the Board of Probation and Parole within the department.

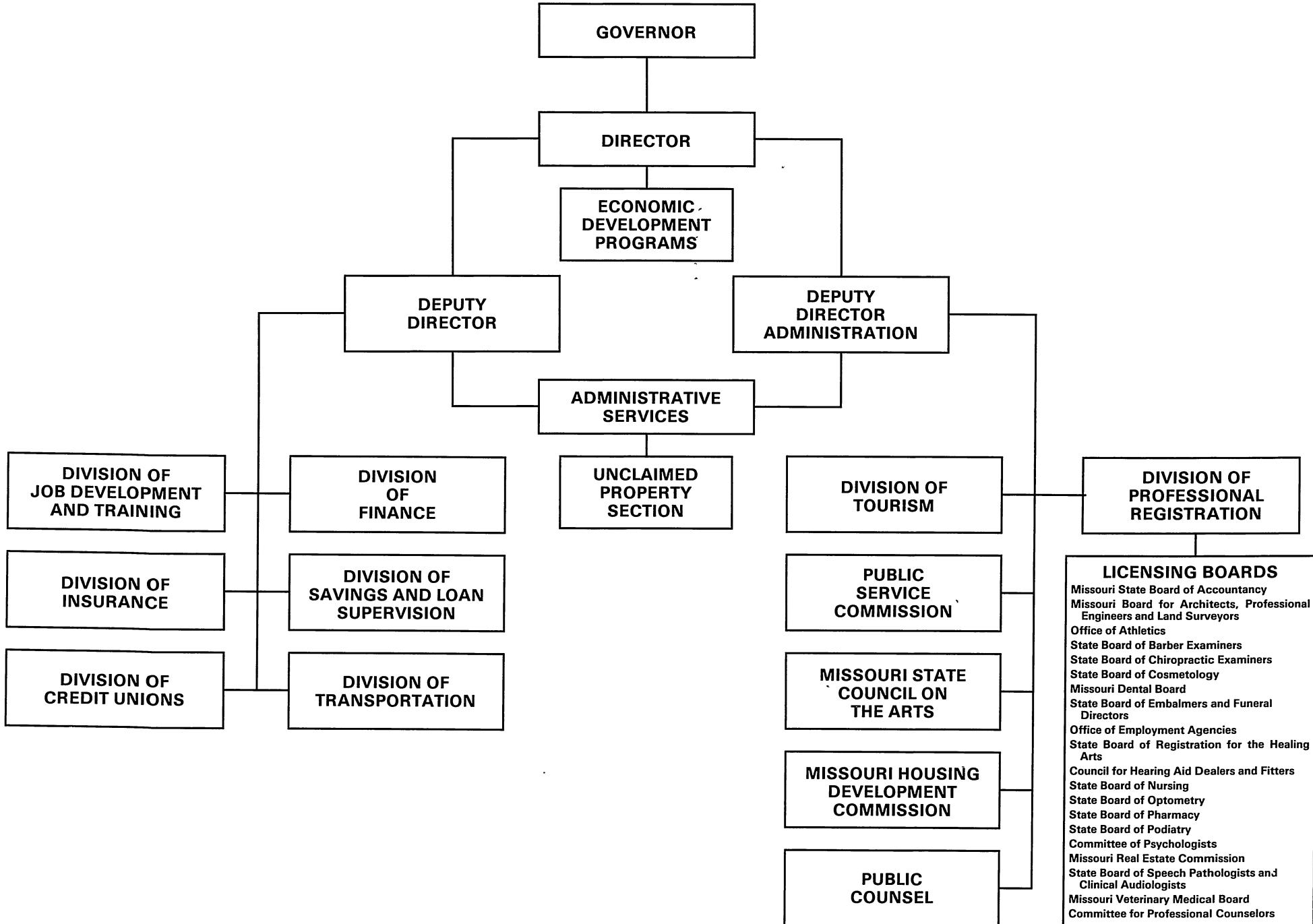
The department director, appointed by the Governor with Senate confirmation, is responsible for all program and policy determinations.

Division of Adult Institutions is responsible for the supervision and management of 12 adult state correctional institutions.

Division of Classification and Treatment is responsible for the evaluation and of all inmates for assignment to the appropriate correctional facility, for internal transfer of inmates and for the development and implementation of health care, educational and recreational programs, and sex offender programs, as mandated by law.

Board of Probation and Parole is responsible for all activities relating to probation and parole including pre-sentence, pre-investigation and supervision of probationers and parolees.

DEPARTMENT OF ECONOMIC DEVELOPMENT



Department of Economic Development

The department administers all programs provided by law relating to the promotion of the economy of the state, trade and business. The department policy includes the areas of economic development, regulation of business and financial institutions, and professional registration. The department director, appointed by the Governor and confirmed by the Senate, is responsible for program and policy determinations.

Economic Development Programs promote job creation and capital investment in the state of Missouri. In addition, numerous programs contribute to the improvement of social and economic conditions in Missouri such as national, international, small business, research, financing and community development activities.

Division of Job Development and Training is responsible for administering funds granted to the state under the Job Training Partnership Act (JTPA) and appropriate matching funds.

Division of Tourism is responsible for promoting the growth of Missouri's travel industry. The division works to attract vacationers from out of state and encourage Missourians to travel in their home state.

Division of Credit Unions is responsible for the annual examination, supervision, and chartering of mergers and liquidations for approximately 300 state-chartered credit unions.

Division of Finance is responsible for the incorporation, regulation and liquidation examination of state-chartered banks and trust companies.

Division of Insurance staff oversees the activities and regulates approximately 60,000 licensed agents and 8,500 licensed brokers who deal with the Missouri public.

Division of Transportation is responsible for overseeing activities relating to common carriers, railroad corporations, motor carriers and express companies, street railroads and other forms of transportation.

Division of Savings and Loan is responsible for the incorporation, regulation and examination of all state-chartered savings and loan associations.

Division of Professional Registration provides support services to boards and commissions such as the Missouri Board for Architects, Professional Engineers and Land Surveyors, etc. Each licensing board is responsible for regulating its profession.

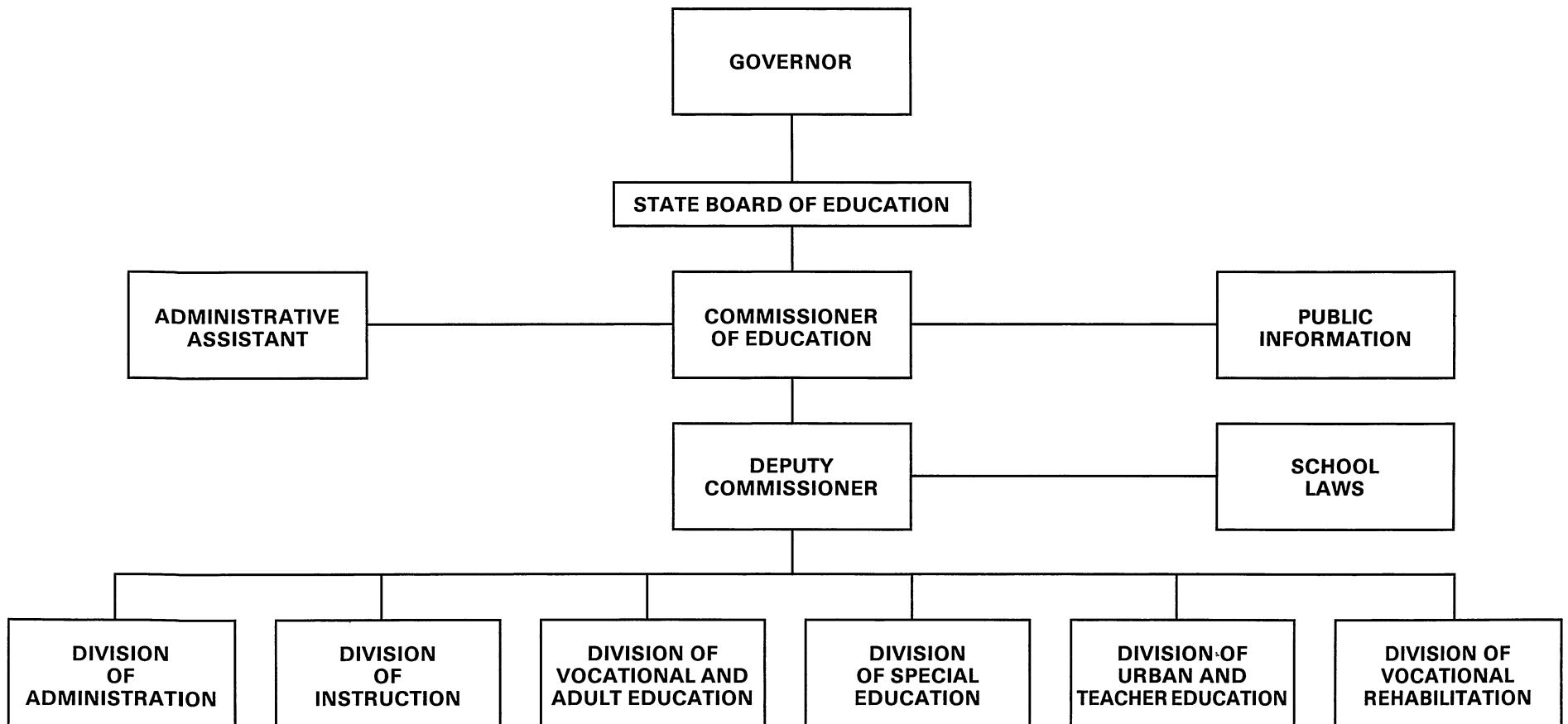
Public Service Commission executes all laws relating to private industries operating in Missouri as public utilities.

Missouri State Council on the Arts stimulates and encourages the growth of all arts throughout the state.

Public Counsel represents the interests of the public in proceedings before the Public Service Commission.

Missouri Housing Development Commission insures loans to nonprofit and limited dividend sponsors of residential housing for low- and moderate-income families.

DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION



Department of Elementary and Secondary Education

The State Board of Education is a lay board consisting of eight members appointed by the Governor and confirmed by the Senate. Each board member's term of office is eight years and the terms are so arranged that only one term expires each year. At no time can more than four members be of the same political party. The board is vested with responsibility for supervision of the public school system in the state. The State Board of Education appoints the Commissioner of Education, who serves as its chief administrative and executive officer.

The board establishes policy for the Department of Elementary and Secondary Education. The Commissioner of Education and the staff interpret and implement policies established by the board. The Department of Elementary and Secondary Education is largely a service agency designed to assist local school districts in carrying out requirements prescribed by law and to provide leadership in the improvement of administration and instruction of the public schools of the state.

Division of Administration has the responsibility of providing supervision and coordination of administrative aspects of school operation for public school districts. The national school lunch program, school plant facilities, and school bus transportation fall within this division's area of responsibility.

Division of Instruction is responsible for the supervision of school districts in the state and administers special programs for educationally disadvantaged students, students in need of remedial reading and gifted children. The division also administers the Basic Essential Skills Test (BEST).

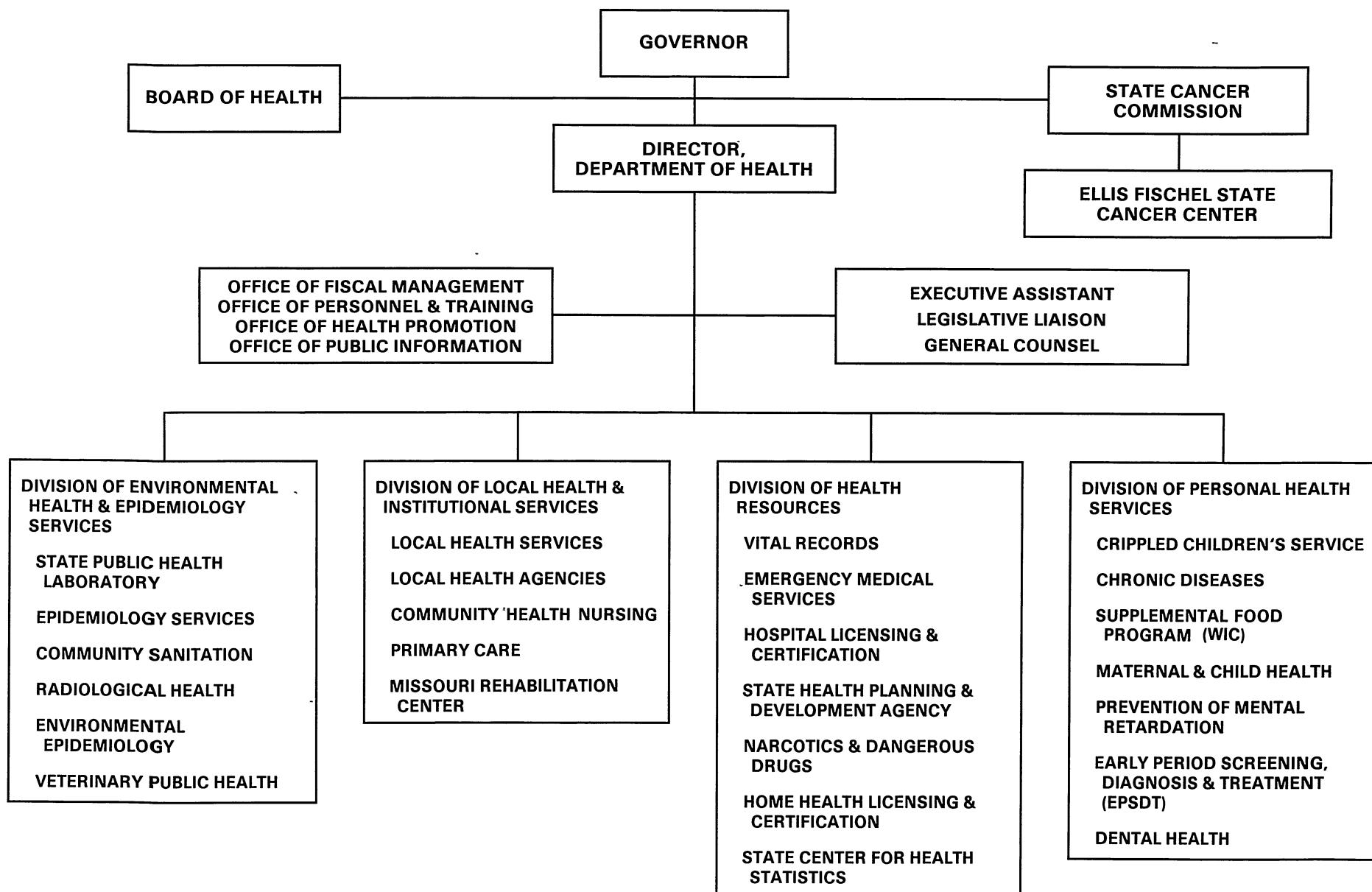
Division of Vocational and Adult Education is responsible for planning, funding, supervising and evaluating programs which serve skilled training needs of secondary, post-secondary, adult and special needs students.

Division of Special Education provides assistance to public school districts in the supervision, establishment, and improvement of programs of instruction for handicapped children. The division operates the Missouri School of the Deaf, School for the Blind and state schools for severely handicapped.

Division of Vocational Rehabilitation is responsible for providing a full range of services to disabled and handicapped persons in order to bring each to an optimum functioning level.

Division of Urban and Teacher Education provides leadership, coordination and supervision for the concerns of urban education and teacher education including complete teacher certification services.

DEPARTMENT OF HEALTH



Department of Health

The Department of Health is responsible for the promotion and protection of the public's health through education, disease and injury prevention, regulation, and direct delivery of health care services in order that all Missourians may achieve their fullest health potential. The chief administrative officer for the department is the state director of health, appointed by the Governor with the advice and consent of the Missouri Senate.

The State Board of Health consists of seven members who are appointed by the governor. The Board advises the department director in the planning for and operation of the department; acts in an advisory capacity regarding rules promulgated by the department; and administers the state Hospital Subsidy Program, the Medical Osteopathic Student Loan Program, and the Family Practice Residency Program.

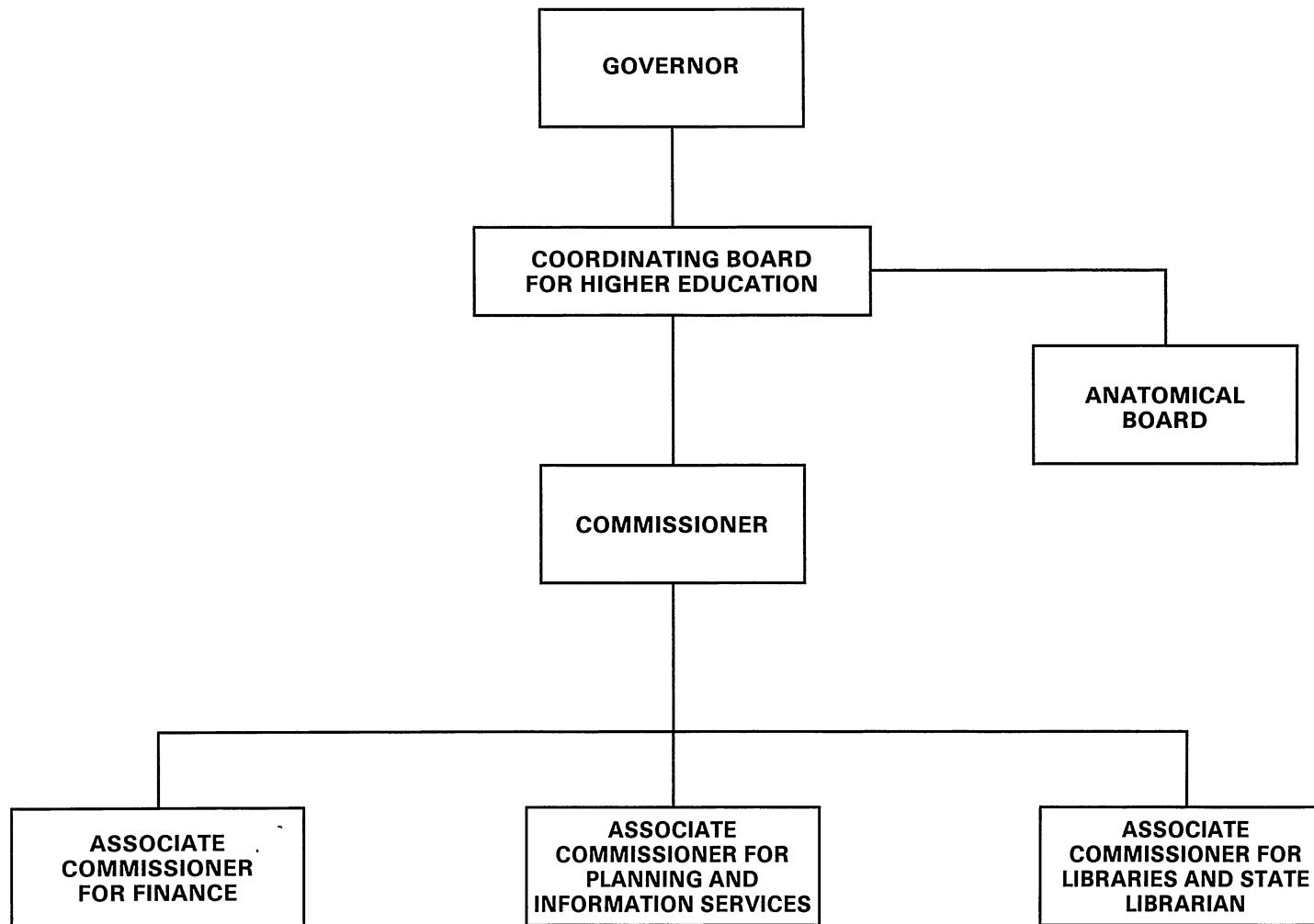
Division of Environmental Health and Epidemiology Services is responsible for environmental epidemiology, community sanitation, and radiological health. The state public health laboratory is also assigned to this division. This division administers programs for the prevention and control of communicable and sexually transmitted diseases, tuberculosis, nosocomial infections, and cancer; and is responsible for promoting the enforcement of the state school immunization law and implementation of other immunization programs.

Division of Local Health and Institutional Services is responsible for the supervision of the department's district offices which provide direct public health services such as crippled children's service, communicable disease control and environmental health programs. The central and district offices provide nursing and other professional program consultation and assistance to local health agencies which deliver the department's health services through contractual agreements. Other responsibilities assigned to the division are primary care, medical student loan, physician placement, and rural and urban health initiative programs. The Missouri Rehabilitation Center in Mt. Vernon is assigned to this division.

Division of Health Resources – The State Center for Health Statistics is responsible for the collection and analysis of birth, death and marriage statistics, morbidity rates, hospital discharge numbers, health manpower and health facilities data. The State Health Planning and Development Agency is also assigned to this division. Other statewide programs administered by this division are licensing and certification of hospitals, home health agencies, independent laboratories, and other related health facilities; developing and implementing emergency medical services, including administering the ambulance licensure law; and, administering programs for the registration and surveillance of firms and individuals who manufacture or distribute controlled substances.

Division of Personal Health Services is responsible for administering maternal and child health services including programs such as prenatal care, family planning, high-risk infant follow-up, prevention of mental retardation, child health conferences, early periodic screening, diagnosis and treatment, special supplemental foods program (WIC), and crippled children's services. The division is also responsible for dental health programs. The division also administers programs for the prevention and control of chronic disease such as diabetes, hypertension, sickle cell anemia, genetic diseases, cystic fibrosis, and arthritis.

DEPARTMENT OF HIGHER EDUCATION



Department of Higher Education

The Coordinating Board for Higher Education has statutory responsibilities for Missouri's public two-year and four-year colleges and universities, the Missouri State Library, the Wolfner Memorial Library for the Blind and Physically Handicapped, the Missouri Student Grant Program, the Missouri Guaranteed Student Loan Program, the Missouri Prospective Teacher Loan Program, the Missouri Academic Scholarship Program, and the Missouri State Anatomical Board. The nine-member board is nominated by the Governor and confirmed by the Senate and serves a six-year term. At no time can more than five members be of the same political party and no more than one can come from each congressional district. The Board is composed entirely of lay persons and serves without compensation.

The chief executive officer of the board is the Commissioner of Higher Education who is selected by the board and serves at its pleasure. The commissioner appoints and administers the staff of the Department of Higher Education.

The Department of Higher Education has responsibility for the development and continuation of a statewide master plan, academic program review, and the approval of new academic programs in the public two-year and four-year colleges and universities. The major goals of the department in its statewide planning and coordination efforts are to ensure financial access, promote quality, and assure efficiency in the system of higher education. The department maintains a statewide higher education information system and prepares an annual report on the status of higher education in Missouri.

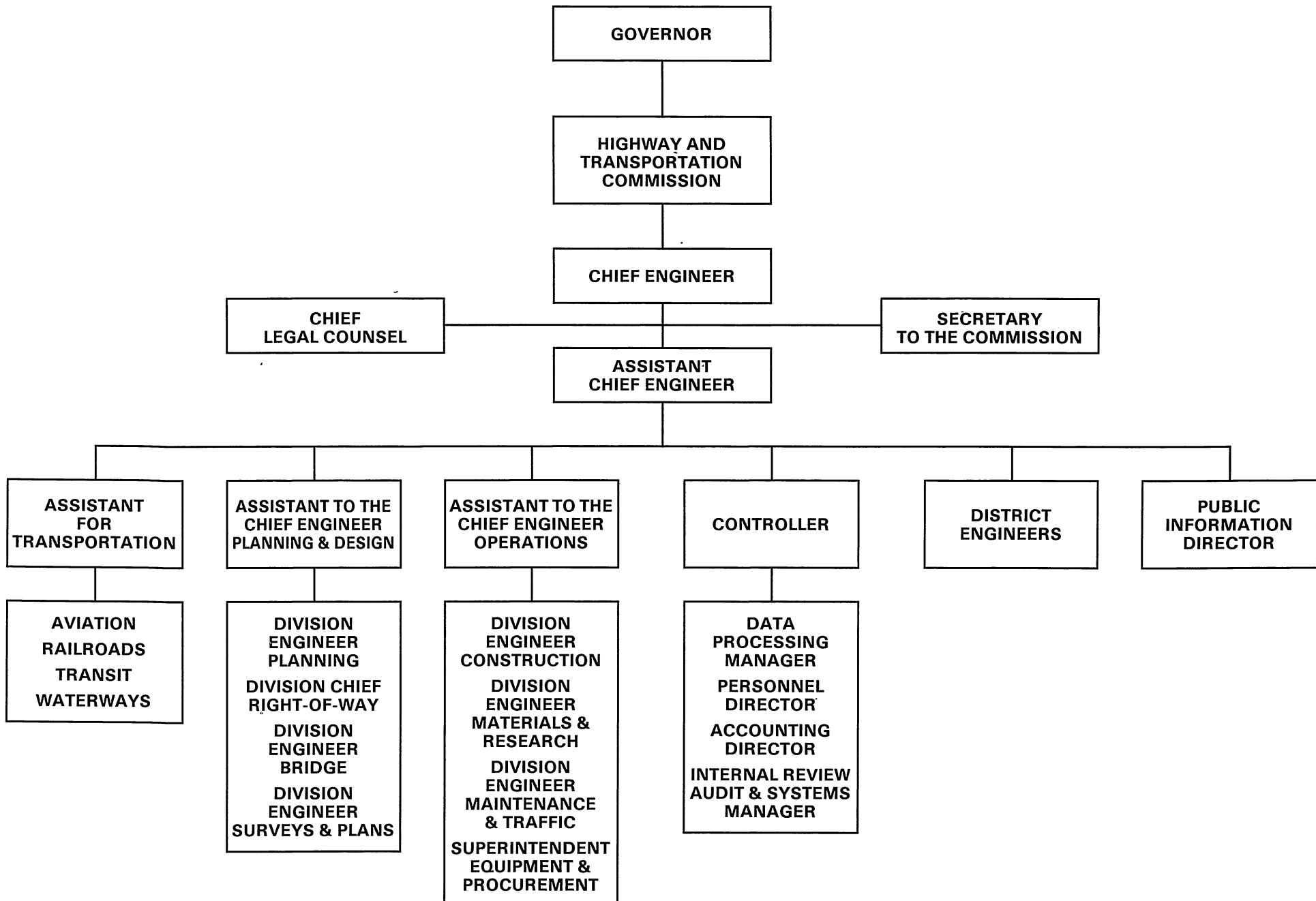
Associate Commissioner for Libraries and State Librarian is responsible for the Missouri State Library and Wolfner Memorial Library for the Blind and Physically Handicapped. The state library furnishes direct library service support for the executive and legislative branches of Missouri state government. The state library cooperates with six major resource libraries to provide material not available on the local level. Total network holdings number over six million volumes. In addition, the state library is designated as an official depository for all state government publications and operates a central distribution system for Missouri government documents.

Associate Commissioner of Finance prepares financial reports and analyses to aid the Coordinating Board for Higher Education in the development of recommendations for state general fund support to public higher education and administers the statewide financial aid programs.

Associate Commissioner for Planning and Information Services provides basic departmental support services in areas of data collection, data analyses, policy analyses, policy studies, academic program approval and review, and public information.

Missouri State Anatomical Board functions to receive unclaimed human bodies requiring burial at public expense and to distribute them for scientific study to certain qualified schools.

DEPARTMENT OF HIGHWAYS AND TRANSPORTATION



Department of Highways and Transportation

The bipartisan State Highway and Transportation Commission is composed of six members and is the governing body of the Highway and Transportation Department. The Governor, by and with the consent of the Senate, appoints the members of the commission to staggered terms of six years. No more than three members can be of the same political party. The chief engineer, chief counsel and secretary are appointed by the commission. All other appointments are made by the chief engineer and the chief counsel, with commission approval.

The Missouri Highway and Transportation Department shoulders responsibilities for five viable transportation alternatives available to Missourians—highways, aviation, waterways, transit and railroads. The department, through ten district offices, is responsible for operation of a 32,000 mile highway system and deciding highway location, design, construction and maintenance as well as the Amtrack rail system. The headquarters office is located in Jefferson City.

In addition, the department cooperates and coordinates with owners and operators of the four other modal systems in the development and improvement of public airports and ports, rail facilities, and the operational cost of both public transit systems and elderly and handicapped transportation. The following divisions help in the highway building process:

Division of Planning maintains records, administers research, determines needs and develops programs for improving the state highway system.

Division of Right-of-Way is responsible for acquiring all realty rights for the construction and improvement of state highways and related facilities.

Division of Bridges is responsible for the design and preparation of detailed plans for all bridge structures on the state highway system.

Division of Surveys and Plans is responsible for the preparation of all roadway plans and the advertising of projects for bids.

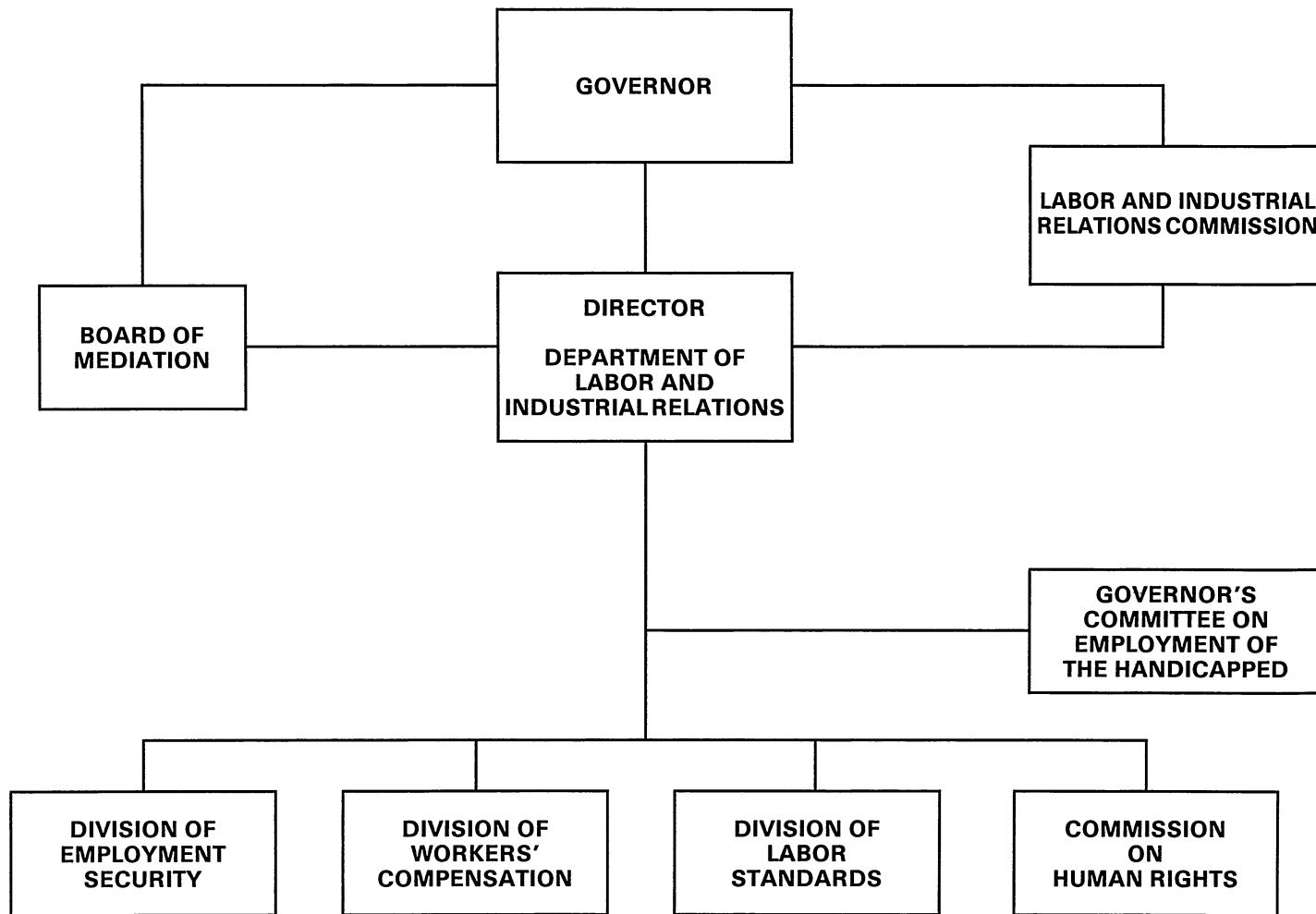
Division of Construction is responsible for the administration of all the department's construction contracts.

Division of Materials and Research is responsible for testing and inspecting all materials used in the construction and maintenance of the state highway system.

Division of Maintenance and Traffic maintains the state highways through preservation, upkeep, operation and restoration. In addition, the division is responsible for traffic control.

Division of Equipment and Procurement is responsible for purchasing and maintaining the department's fleet of vehicles and for purchasing the various equipment and materials necessary for the department to do its job.

DEPARTMENT OF LABOR AND INDUSTRIAL RELATIONS



Department of Labor and Industrial Relations

The Labor and Industrial Relations Commission, which governs the operation of the Department of Labor and Industrial Relations, is composed of three members who are appointed by the Governor with the advice and consent of the Senate for terms of six years. No more than two members of the commission are of the same political party. The commission shall nominate and the Governor shall appoint by and with the advice and consent of the Senate, the director of the department to be the chief administrative officer of the department.

The Department of Labor and Industrial Relations is responsible for administering programs which promote job placement, provide an income contribution for workers to offset the loss of a job because of injury or layoff, resolve matters of majority representation and appropriate bargaining units, regulate wages for certain work in public works and construction, assist in employment of the handicapped and enforce Missouri's anti-discriminatory statutes.

Division of Workers' Compensation is responsible for the administration of the Missouri Workers' Compensation Law which states that compensation for wage loss, death and medical attention is the responsibility of the employer which created the need.

Division of Labor Standards is responsible for enforcing "The Prevailing Wage Law" and for inspection of work sites, including mines, to help identify and correct potential safety and health problems.

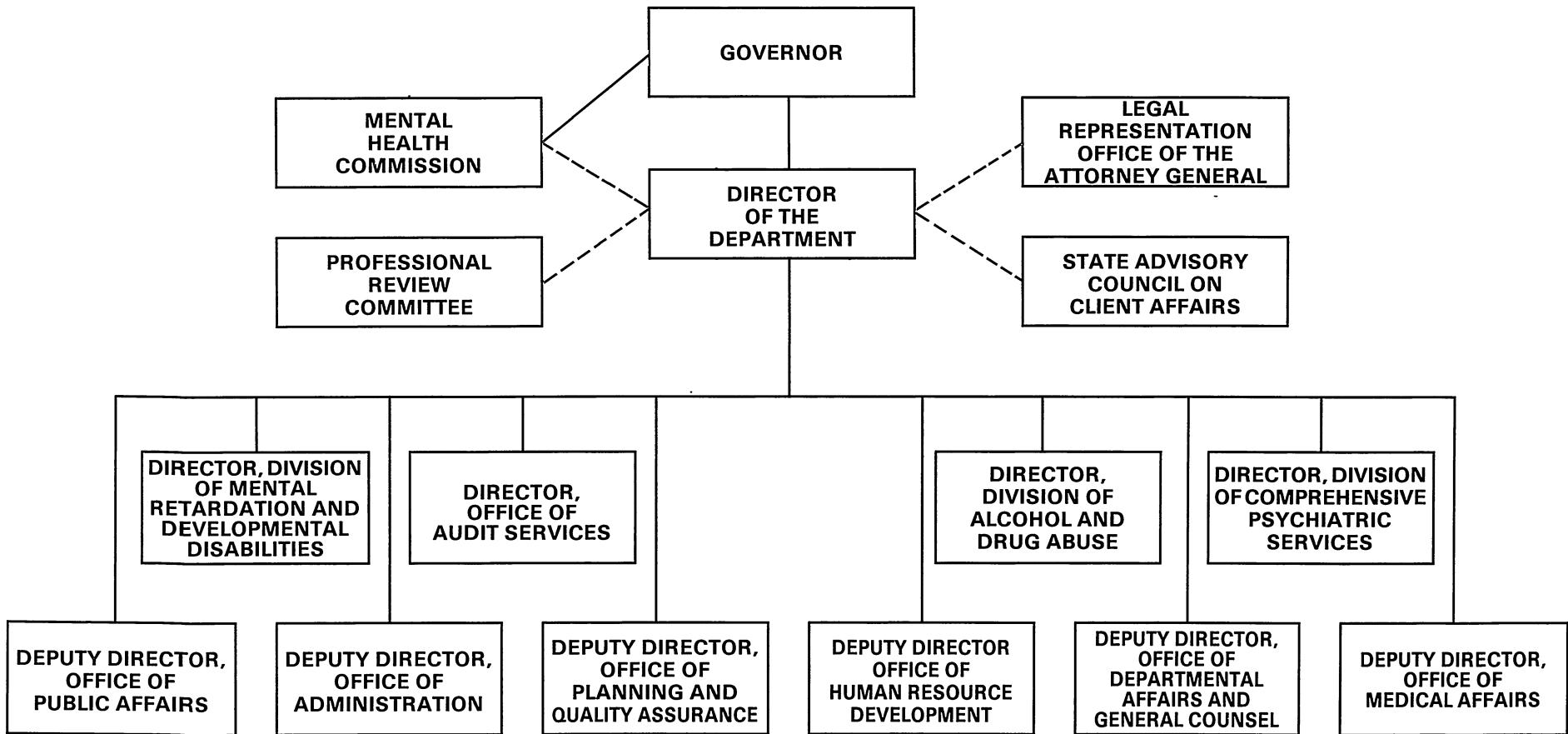
Division of Employment Security was created to aid the public in attaining economic security by placing workers in jobs and administering unemployment insurance benefits to persons temporarily unemployed through no fault of their own.

Governor's Committee on Employment of the Handicapped is charged with achieving equality of opportunity for job seekers who have a handicap through awareness, ability and accessibility.

State Board of Mediation was created to mediate labor disputes occurring in public utilities and resolution of issues of appropriateness of bargaining units and majority representative status among public employees.

Missouri Commission on Human Rights enforces Missouri's anti-discriminatory practices statutes which protect the classes of race, creed, color, religion, national origin, ancestry, sex and physical or mental handicap from discrimination in housing, employment and public accommodations.

DEPARTMENT OF MENTAL HEALTH



Department of Mental Health

The Missouri Department of Mental Health serves Missourians by working to prevent substance abuse, mental disorders, and developmental disabilities; by rehabilitating, treating, and habilitating persons with those conditions; and by educating the public about mental health.

The department benefits from the counsel of a seven-member citizen commission, which makes major policy and budgetary decisions for the department, including hiring the director. The members of the Mental Health Commission, who are appointed by the Governor and confirmed by the Senate, are selected for their concerns and expertise in the various facets of mental health care.

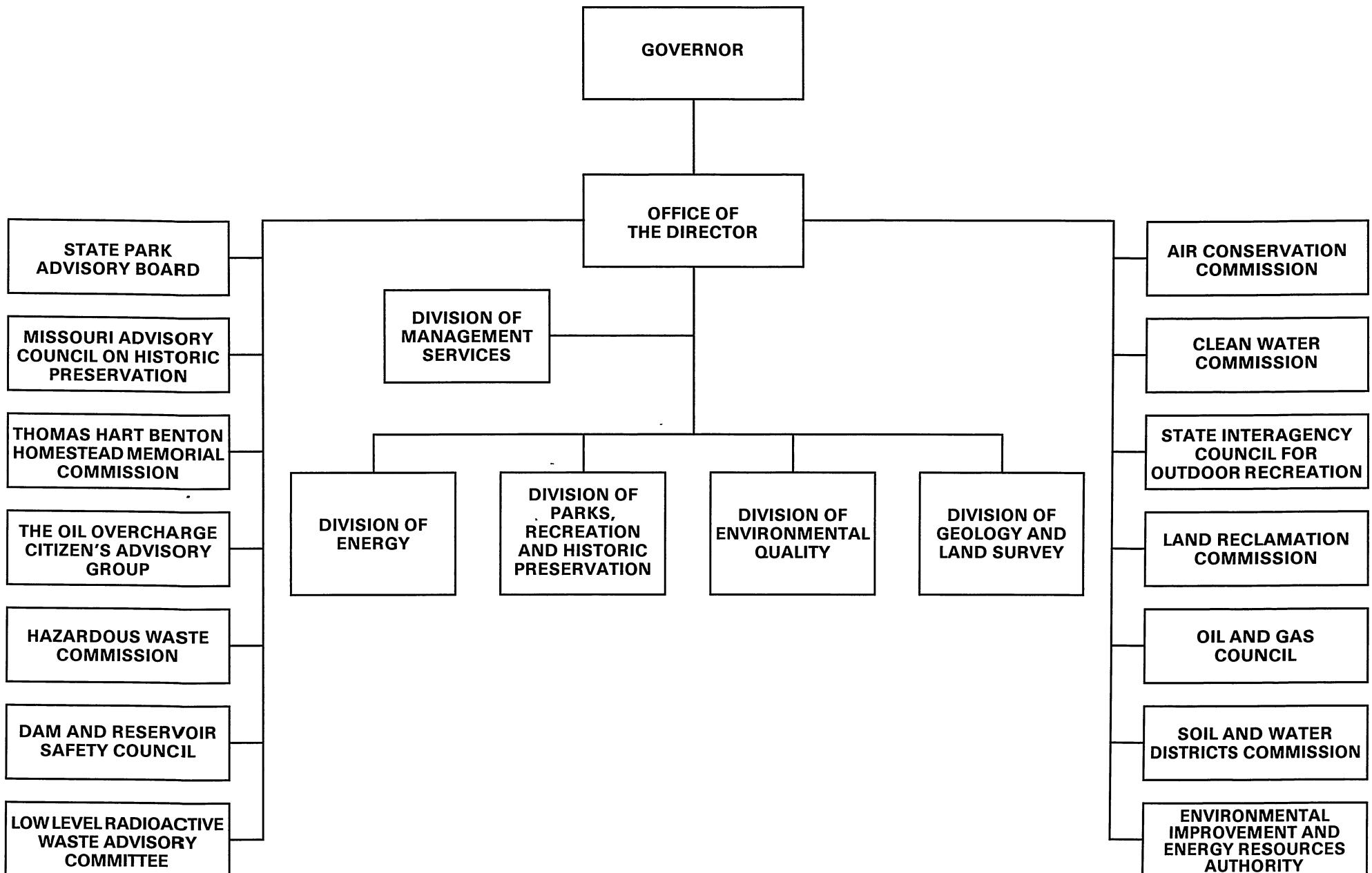
The department is divided into three operating divisions and six staff offices that support the work of the divisions. The department operates 28 facilities, contracts with more than 1,000 private agencies to provide community-based care.

Division of Alcohol and Drug Abuse plans and funds an array of prevention, treatment, and rehabilitation programs for alcohol- and drug-dependent Missourians. The division operates no facilities of its own, but instead, contracts with community agencies and mental health centers to provide detoxification services, residential and non-residential services, and prevention programs.

Division of Comprehensive Psychiatric Services plans, provides and funds prevention, evaluation and treatment services for Missourians diagnosed as mentally ill. The division operates five state hospitals, two children's psychiatric hospitals, and four mental health centers.

Division of Mental Retardation and Developmental Disabilities plans and provides direct services and contracts with other agencies to serve a clientele with such developmental disabilities as mental retardation, cerebral palsy, autism, epilepsy, and learning disabilities. The division operates five habilitation centers and 11 regional centers. The regional centers serve as the entry and exit points for receiving the division's services.

DEPARTMENT OF NATURAL RESOURCES



Department of Natural Resources

The Department of Natural Resources is involved in environmental and resource-related issues. It deals with the critical area of energy, helps develop mineral resources, protects Missouri's environment and works to preserve the state's historic and cultural heritage. The goal of the department is to insure capable planning, management and utilization of Missouri's natural resources.

The director, who is appointed by the Governor and confirmed by the Senate is the chief executive officer and appointing authority of the department.

Division of Parks, Recreation and Historic Preservation has the responsibility for the acquisition, development and management of state parks and historic sites. Outdoor recreation assistance to local communities and statewide outdoor recreation planning are performed by this division.

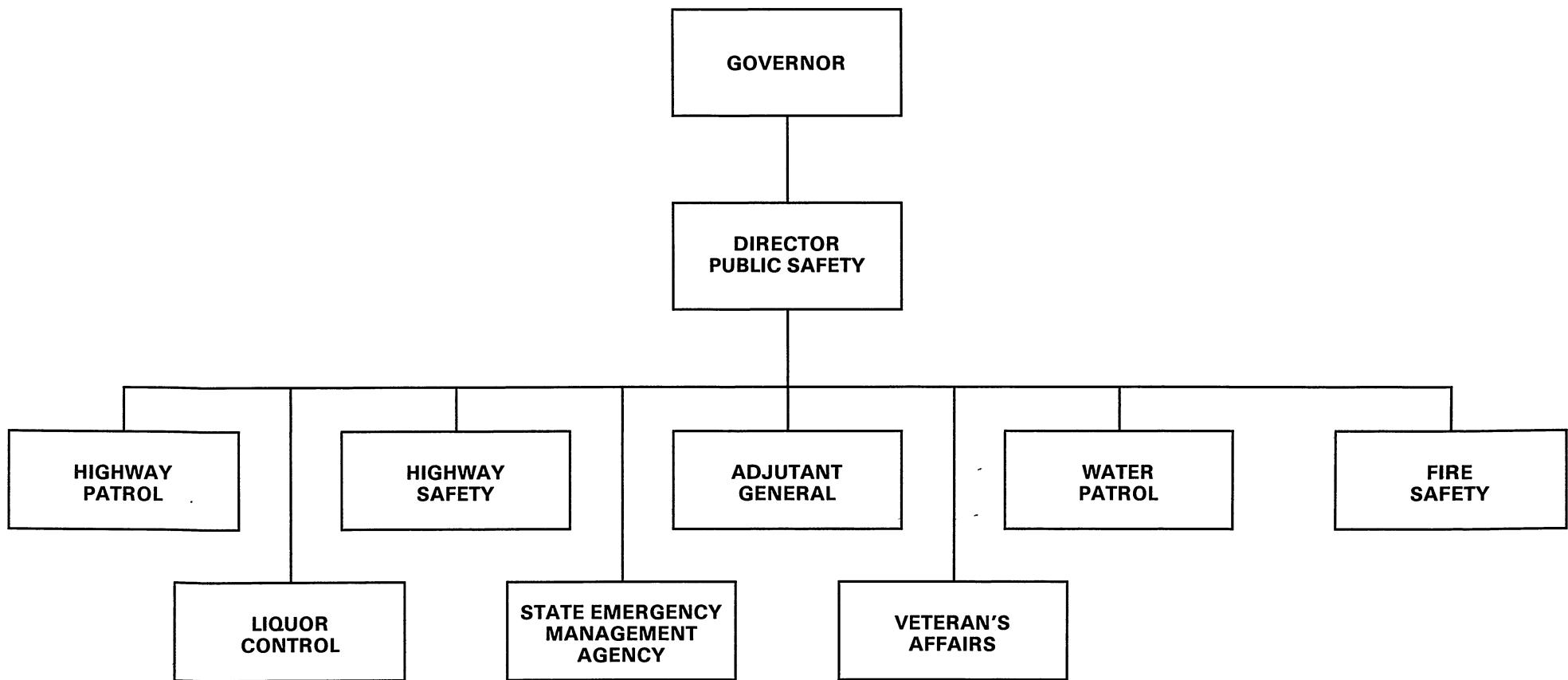
Division of Geology and Land Survey is responsible for the potential use and development of Missouri's mineral, land, energy and water resources. The division also determines the state's need for topographic maps and coordinates work with the federal mapping center.

Division of Environmental Quality administers the technical and environmental programs: air pollution control, laboratory services, land reclamation, public drinking water, soil and water conservation, solid and hazardous waste management and water pollution control.

Division of Energy has the responsibility of providing programs of energy conservation, planning and resource development. The division also encourages the efficient use of energy and the increased use of Missouri's energy resources.

Environmental Improvement and Energy Resources Authority was established to alleviate the cost of pollution control. It is empowered to offer low-interest loans to any individual, business, institution, government or municipality to meet their pollution control responsibilities and obligations. Assistance is executed by the issuance of tax-exempt bonds or short-term notes for the construction, improvement or enlargement of treatment plants for the abatement or control of pollution.

DEPARTMENT OF PUBLIC SAFETY



Department of Public Safety

The mission of the Department of Public Safety is to ensure the safety and security of Missouri's citizens and their property. The department is responsible for all elements of law enforcement, criminal investigation, and public safety activities undertaken by state government, and for coordinating these efforts with local and federal law enforcement and public safety agencies.

The department is headed by a director, appointed by the Governor, by and with the advice and consent of the Senate. In addition to providing direction to and coordination of the state's public safety effort, the director's office has the responsibility of establishing training standards and certifying the training of all peace officers in Missouri; and, administering federal and state grant funds to assist local and state agencies implement and improve programs dealing with commercial motor vehicle safety, crime laboratories, juvenile justice, witness protection, victim assistance, and other justice assistance-related programs.

Office of Adjutant General is responsible for administration of Missouri's Army and Air National Guards which, in addition to their federal missions, are available to the Governor to assist in times of natural or man-made disasters.

State Emergency Management Agency (SEMA) is responsible, for coordinating statewide emergency preparedness activities among federal, state, and local agencies.

Division of Veterans' Affairs provides counseling and referral assistance regarding state or federal benefits to Missouri veterans, their dependents, or survivors, and administers state Veterans' Homes in St. James, Mt. Vernon and Mexico.

Division of Highway Safety is responsible for the development, administration, and coordination of an annual, comprehensive statewide highway safety program and for the allocation of federal funds to state and local agencies.

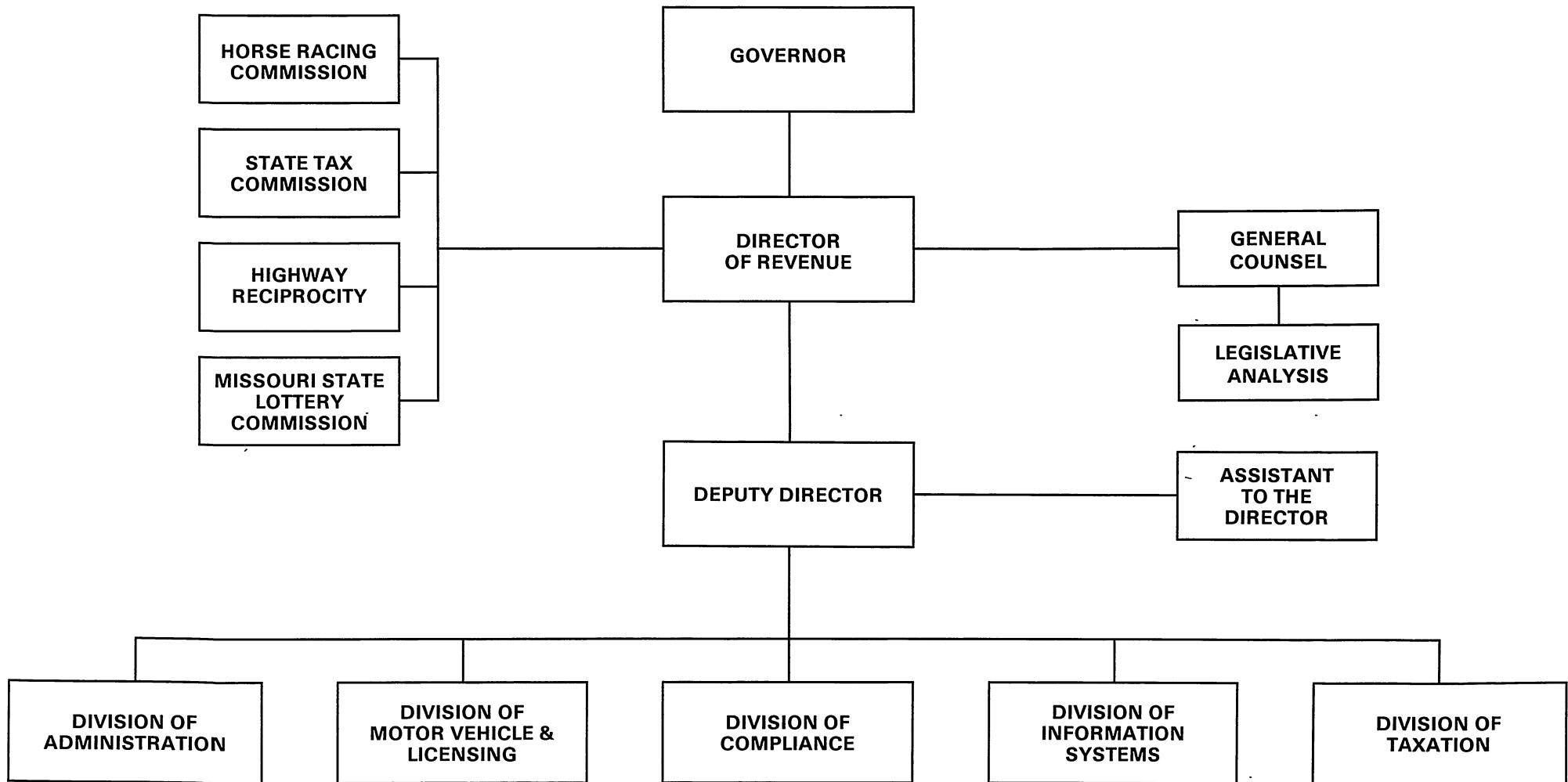
Division of Liquor Control is responsible for enforcing Missouri's liquor laws and has the authority to suspend or revoke licenses in cases of non-compliance. The division licenses 14,000 alcoholic beverage retailers, wholesalers, and manufacturers annually, and collects approximately 30 million dollars each year in license fees and taxes due on alcoholic beverages.

Missouri State Water Patrol ensures boating and water safety through enforcement of Missouri's watercraft laws and boating regulations. Water patrolmen provide boating safety education in the winter months, and have the power as peace officers to enforce laws on the state's waterways.

Division of Fire Safety conducts investigations of suspicious fires and bombings, and is also responsible for inspecting nursing homes and day-care centers licensed by the state, administering the state's boiler inspection program, licensing and enforcing fireworks, and establishing and implementing training standards for firefighters.

Missouri State Highway Patrol enforces the state's traffic laws and promotes safety on Missouri highways, conducts criminal and drug investigations, operates commercial motor vehicle weigh stations, enforces commercial motor vehicle safety laws and regulations, and is responsible for Missouri's driver examination program.

DEPARTMENT OF REVENUE



Department of Revenue

The Department of Revenue serves as the central collection agency for all state revenues. The primary duties of the department are the collection of taxes, titling and registration of motor vehicles, and licensing of drivers throughout the state of Missouri. Commissions assigned to the department are administered separately.

The director of revenue is responsible for all operations and policies of the department and is appointed by the Governor with the consent of the Senate.

Division of Taxation is responsible for the administration of Missouri's tax laws, and processes and administers forms and reports for the collection of revenue due the state and local taxing jurisdictions as set forth by statutes.

Division of Motor Vehicle and Drivers License is responsible for the titling and registration of motor vehicles, trailers and marine craft in the state. It also issues operator and chauffeur licenses to qualified drivers and is responsible for the administrative branch and fees offices throughout the state.

Division of Compliance is responsible for all civil field audits and enforcement of criminal statutes applicable to taxes.

Division of Information Systems is responsible for the administration, development, implementation and maintenance of data processing and information systems within the department.

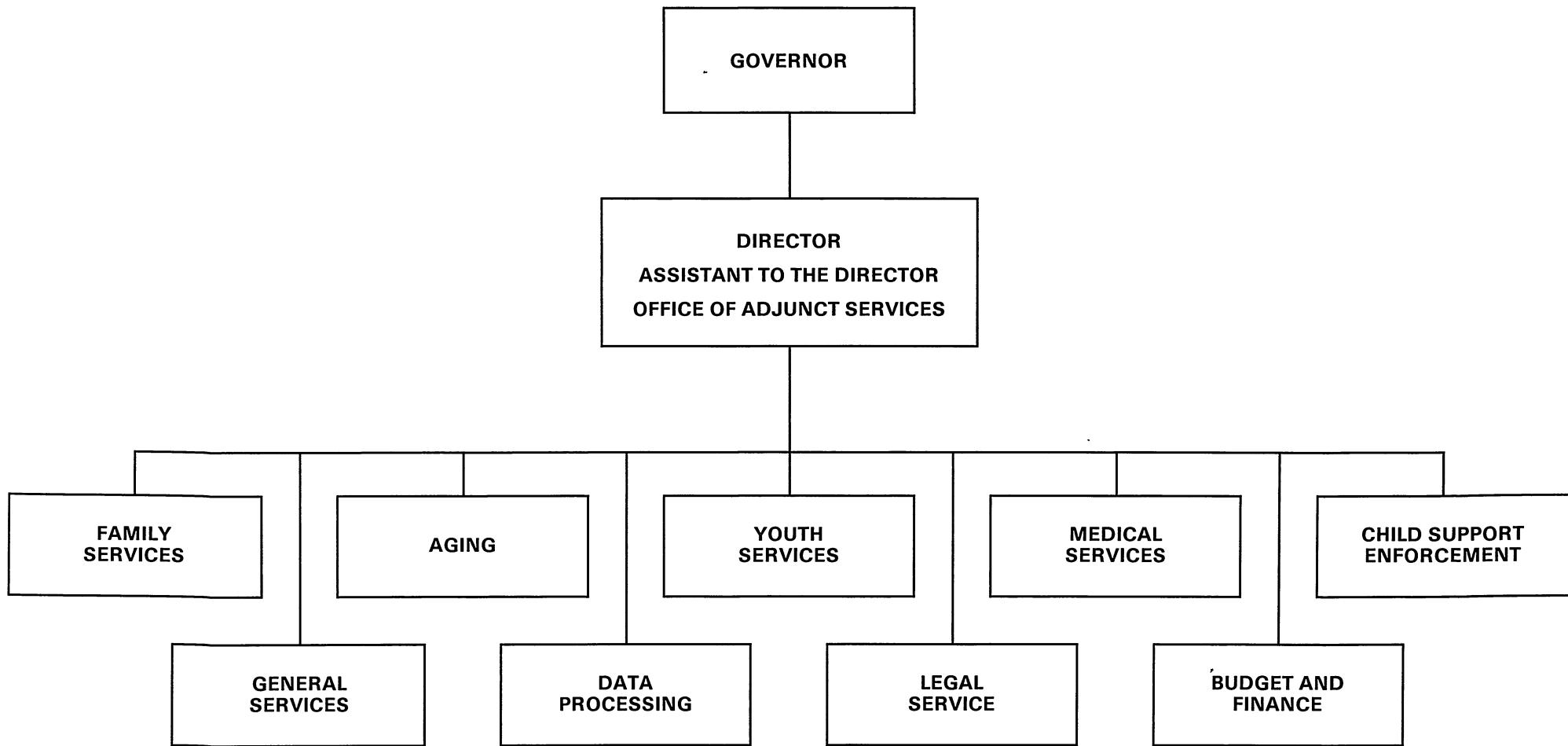
Missouri Highway Reciprocity Commission is authorized to negotiate and enter into reciprocal agreements and arrangements with other states concerning commercial motor vehicle registration fees for interstate use of the highways. Fees collected are deposited in the highway fund.

Missouri Horse Racing Commission is charged with the development of horse racing of the highest quality in Missouri. The Commission has the authority to license racetrack operators, determine the number of racing dogs, regulate conduct of races and oversee the conduct of pari-mutuel wagering.

Missouri State Lottery Commission supervises the lottery by issuing rules, licenses and negotiating contracts with vendors.

Missouri State Tax Commission exercises general supervision over all the assessing offices, over county boards of equalization and appeal and over all laws concerning general property tax.

DEPARTMENT OF SOCIAL SERVICES



Department of Social Services

The Department of Social Services has the responsibility for coordinating programs to provide public assistance. While many programs provide needed financial assistance and services, other units work simultaneously toward the reduction of all forms of financial dependency.

Administrative responsibility for the department is assumed by a director who is appointed by the Governor with approval of the state Senate. Ultimately, the director is responsible for all program and policy determinations, except as otherwise provided by law, and establishes priorities for program implementation.

The Division of Aging (DOA) is responsible for coordinating all programs relating to the lives of older Missourians. Older adults are assisted in remaining in their own homes through the use of "alternative services." When necessary, however, guidance is also available to help the elderly select an appropriate long-term care facility. In addition, DOA is responsible for licensing and monitoring the state's residential care, intermediate care and skilled nursing care facilities.

The Division of Child Support Enforcement (DCSE) provides services to locate parents absent from the home of their children, enforces payment of court-ordered child support, and establishes paternity. DCSE also helps families to identify absent parents and to obtain information about the financial circumstances of those individuals. This information is then referred to the appropriate officials for necessary action.

The Division of Family Services (DFS) administers federal and state programs to assist persons of all ages. The major sections within DFS are the Income Maintenance Section which handles programs of financial assistance, including Aid to Families with Dependent Children (AFDC), food stamps, and low-income energy assistance; the Children's Services Section which provides social services, including foster care, residential care, counseling, protective services and day care to children and their families who are in need of services because of child abuse or neglect or who are at risk of abuse or neglect; and services to the blind and the visually impaired.

The Division of Medical Services (DMS) is responsible for the administration of Missouri's Medicaid Program with the exception of the determination of eligibility which remains with DFS. Medicaid's goal is to provide health care for needy individuals through payment to providers of medical goods and services. In this regard, the program promotes good health, prevents illness and premature death, corrects or limits disabilities and provides rehabilitation to handicapped individuals. Today, more than 310,000 Missourians who meet the established financial and/or medical guidelines are able to receive health care services through the programs administered by DMS.

The Division of Youth Services (DYS) provides classification, institutional care, group care, foster care and aftercare supervision of youths committed to its care by the state's forty-four judicial circuits. Commitments are indeterminate; most youth are assigned to a facility until they are approved for return to their homes under supervision of the Division's aftercare program.

Map Index

Missouri Congressional Districts

Missouri Senate Districts

Missouri House of Representatives Districts

Missouri Department of Economic Development
Service Delivery Areas Under JTPA

Missouri Department of Health District Health Services

Missouri Highway and Transportation Department Districts

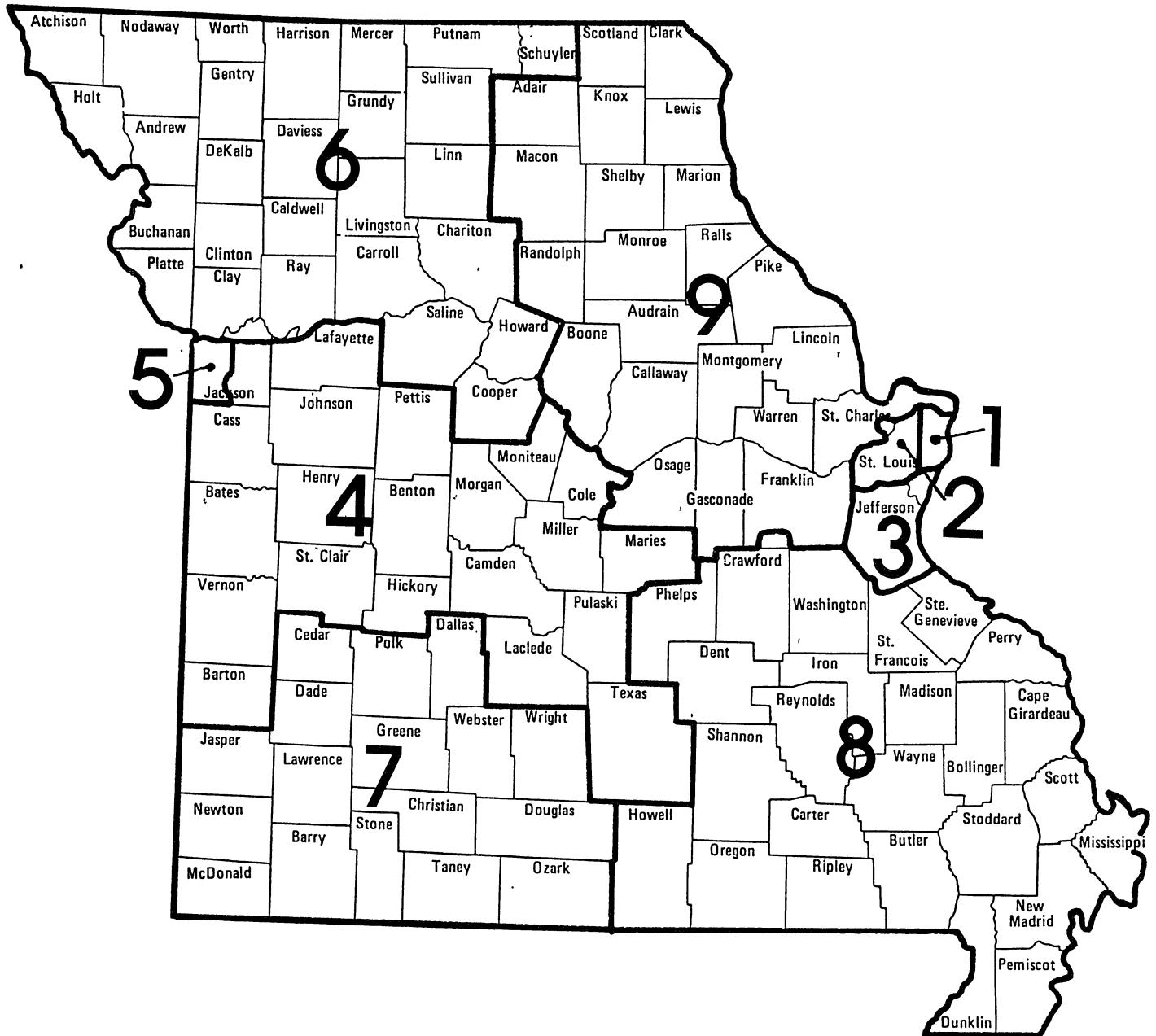
Missouri Department of Natural Resources Regional Offices

Missouri Department of Social Services Area Agency
on Aging

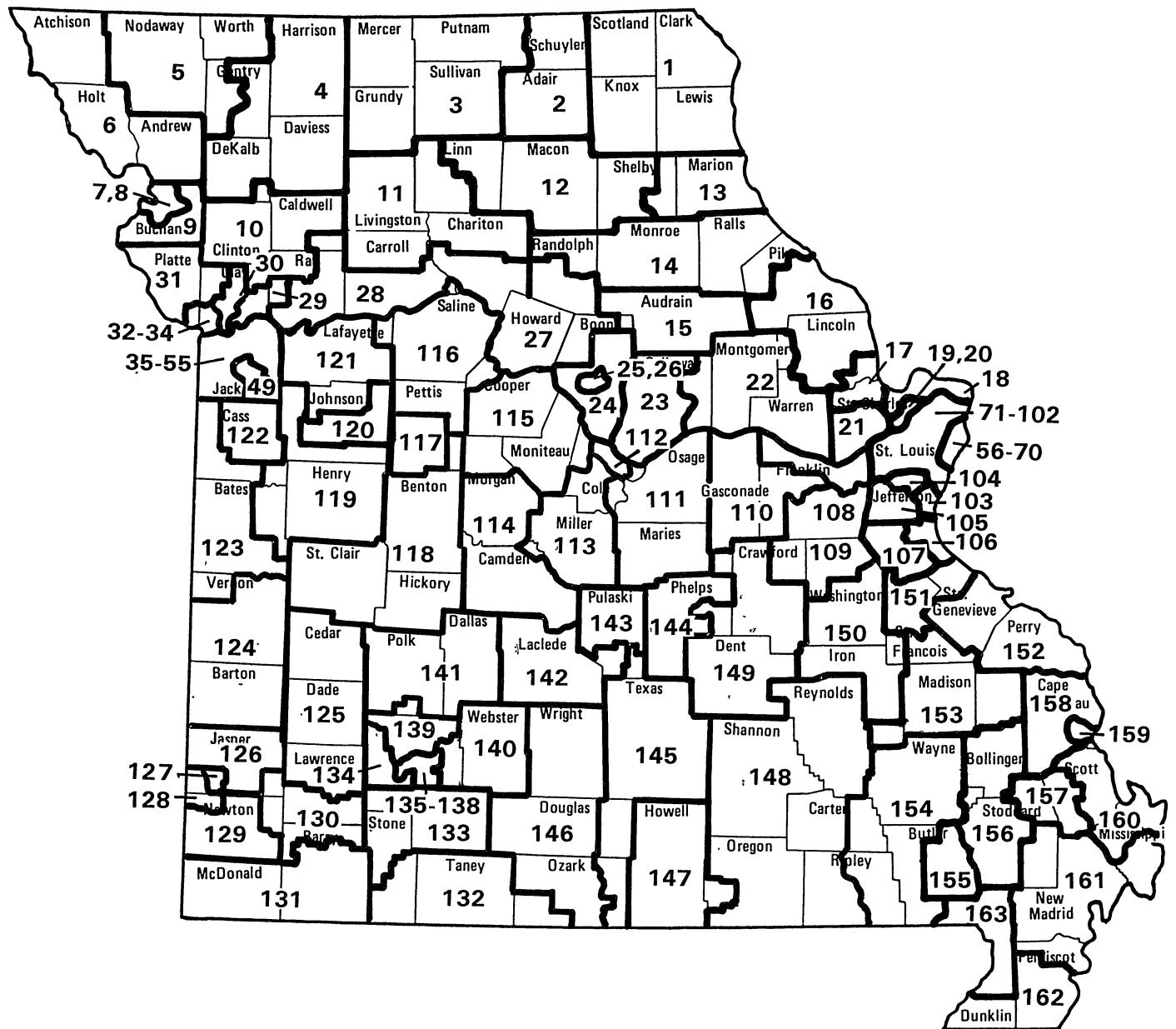
Missouri Department of Social Services Division of
Family Services

Missouri Regional Planning Commissions

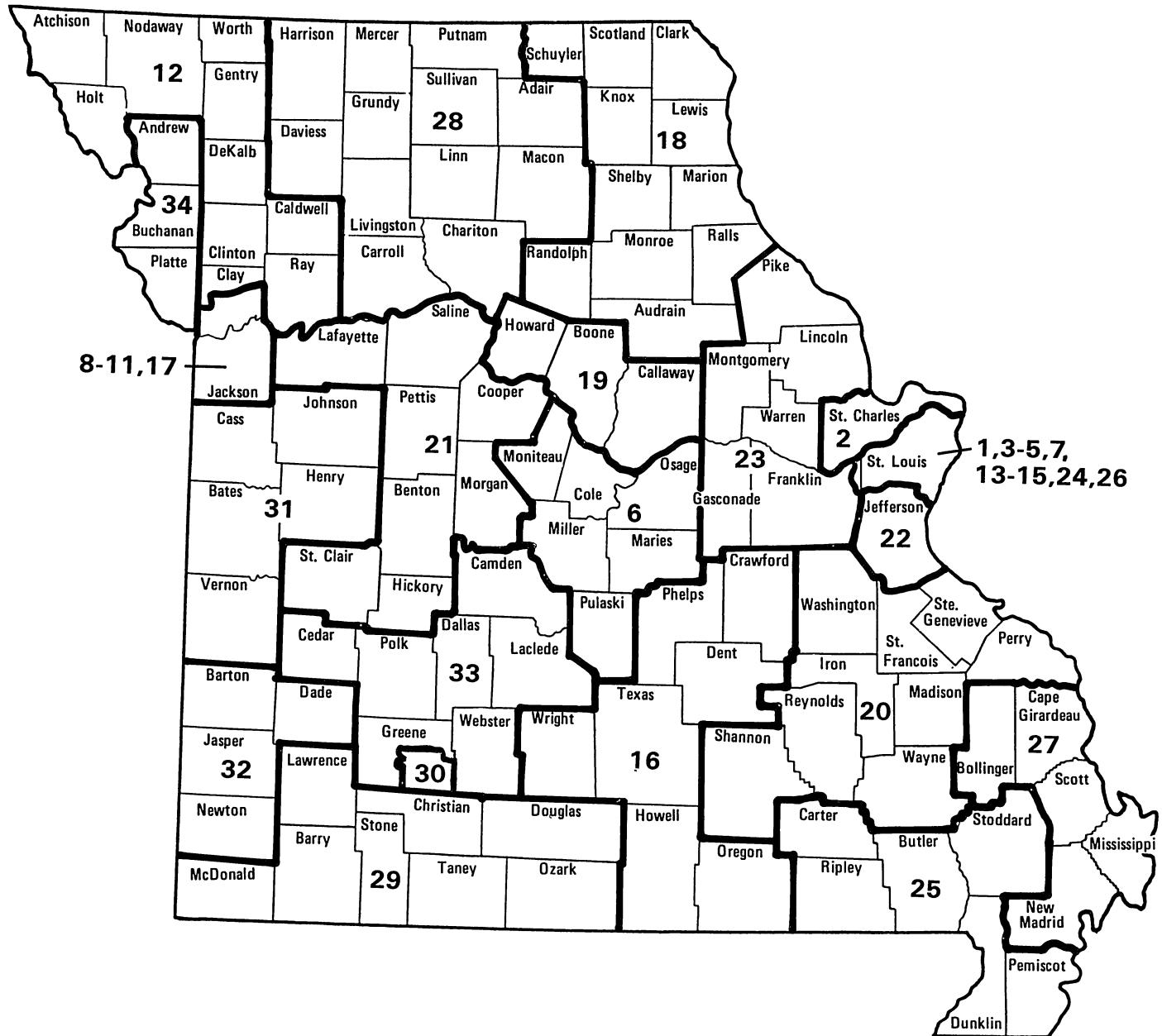
Missouri Congressional Districts



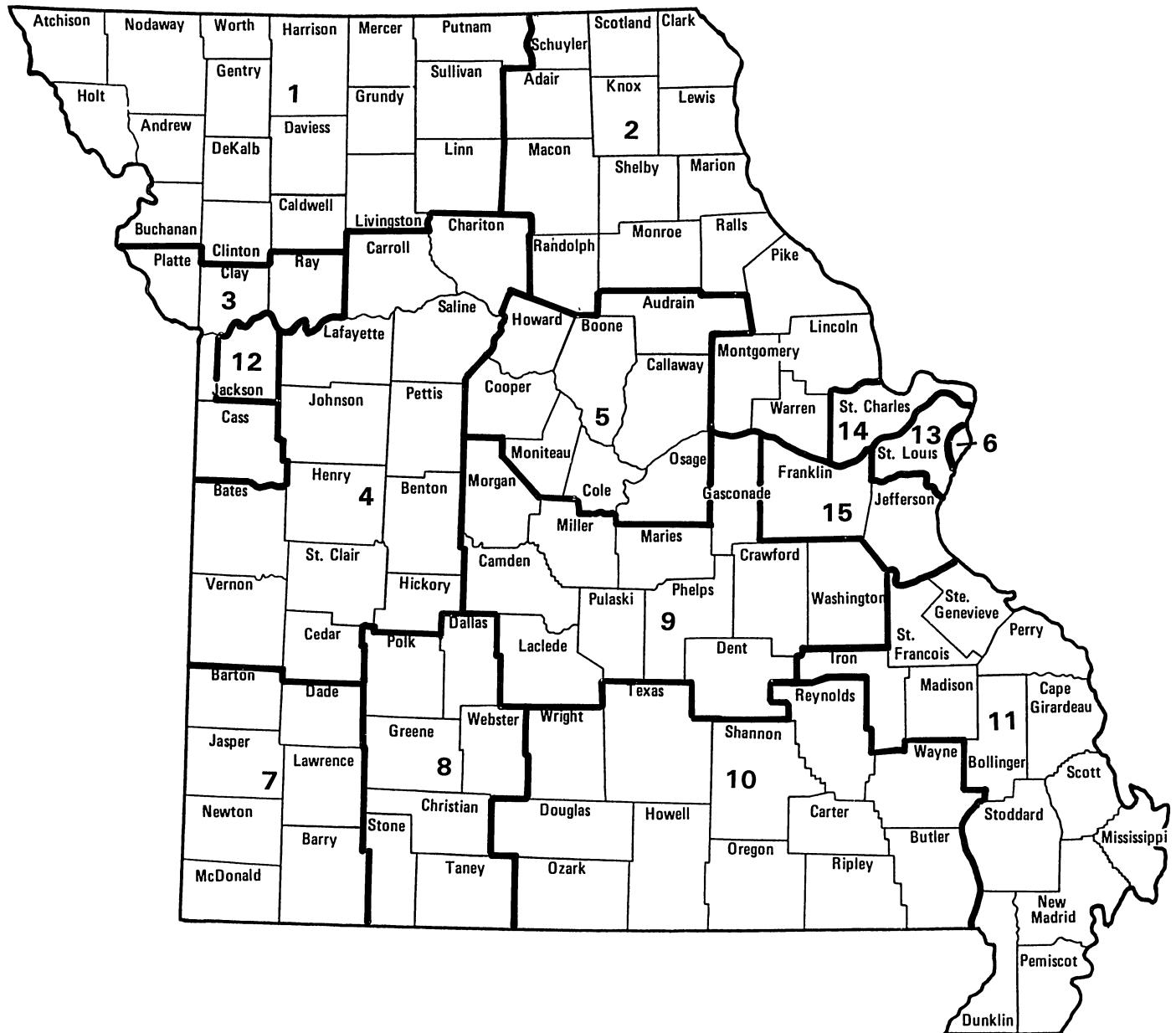
Missouri House of Representatives Districts



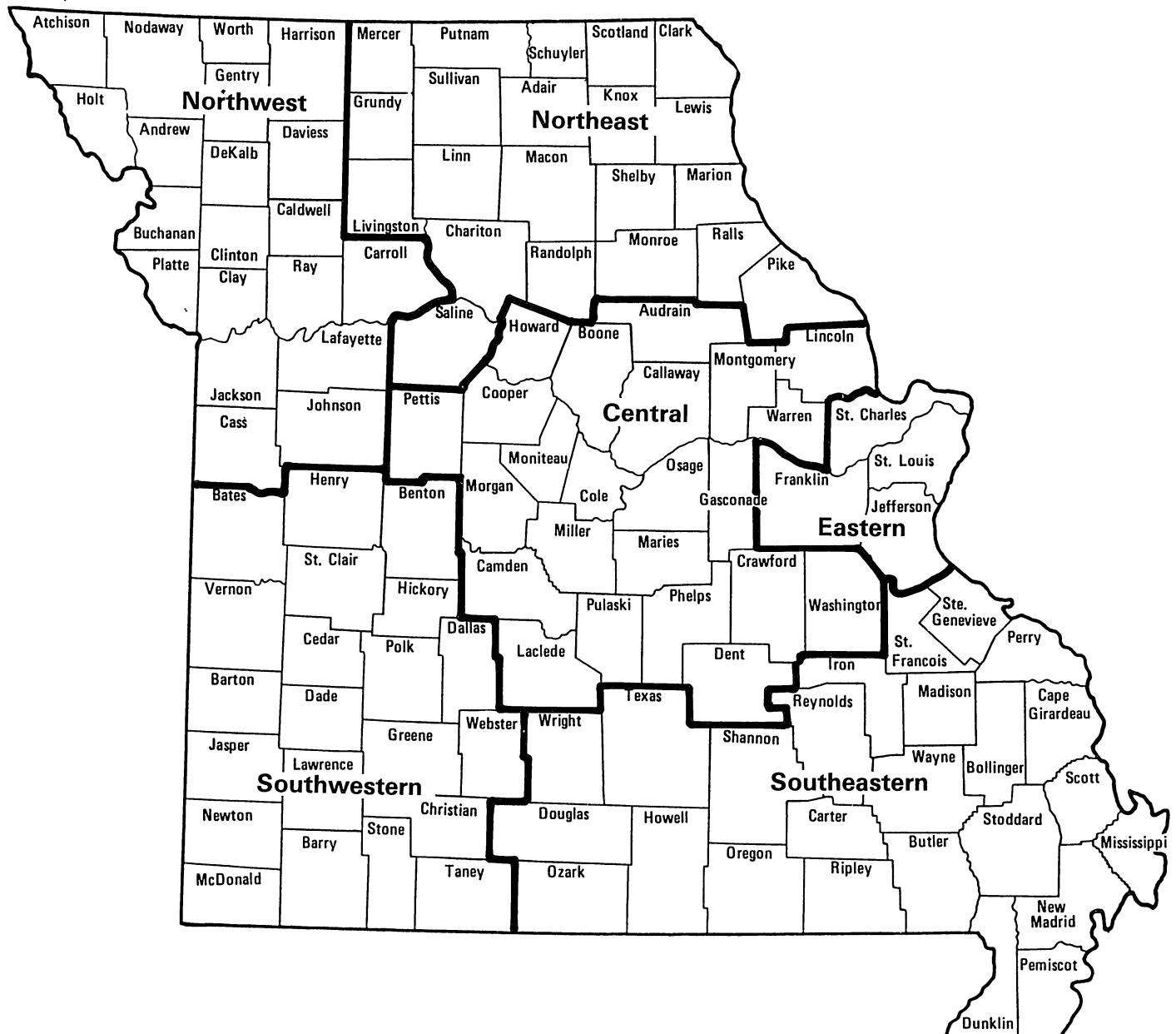
Missouri Senate Districts



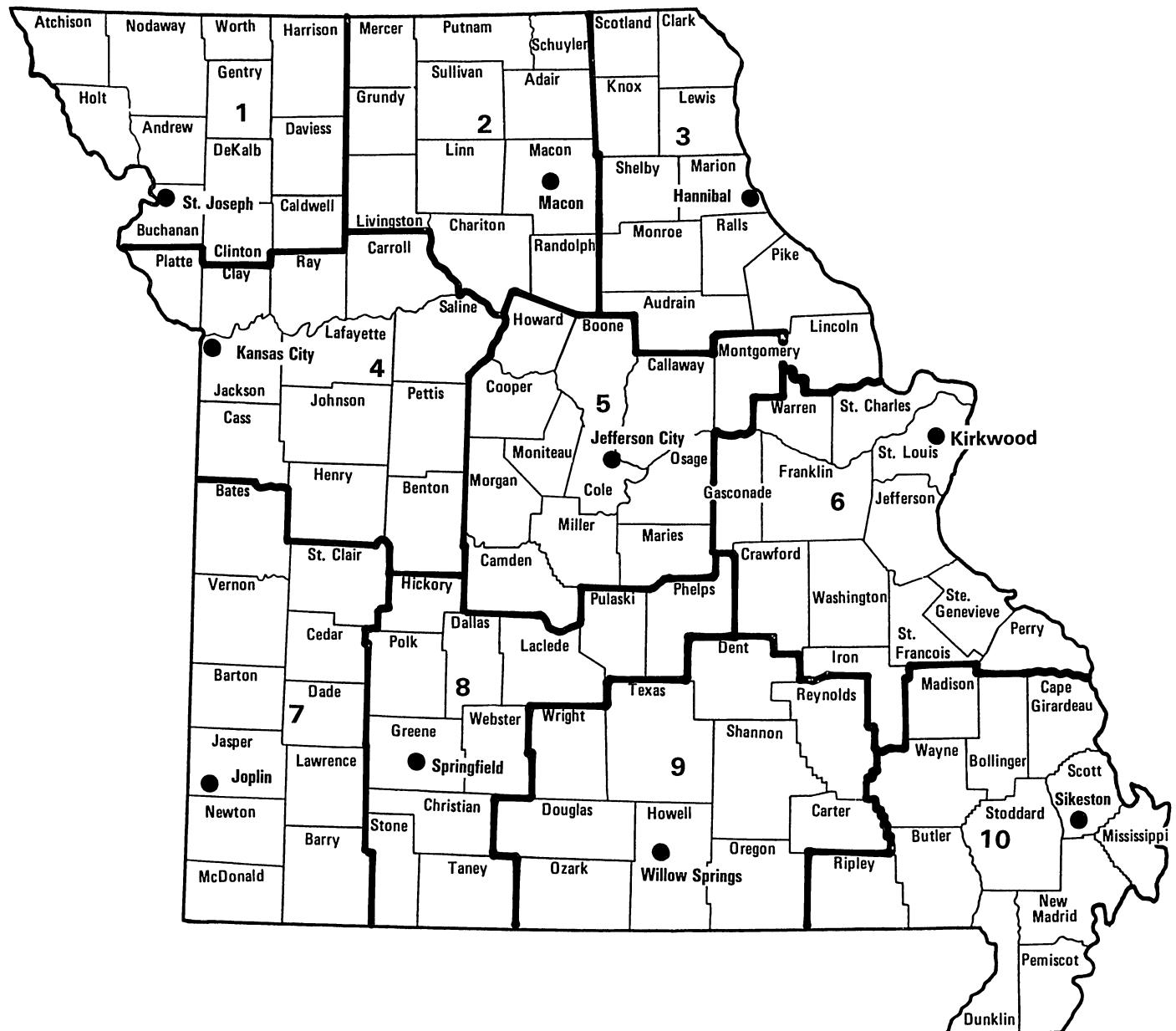
Missouri
Department of Economic Development
Service Delivery Areas
under JTPA



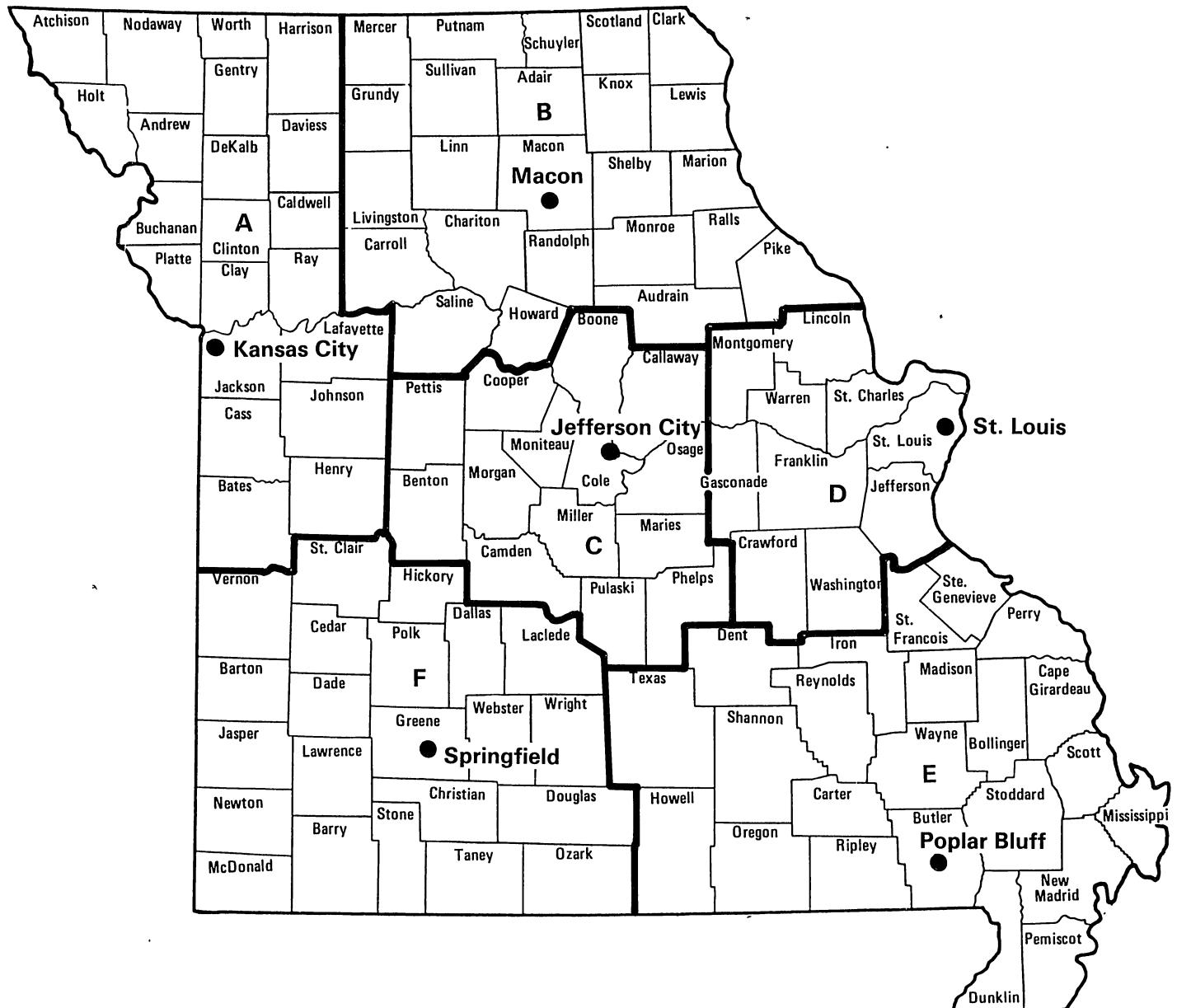
**Missouri
Department of Health
District Health
Services**



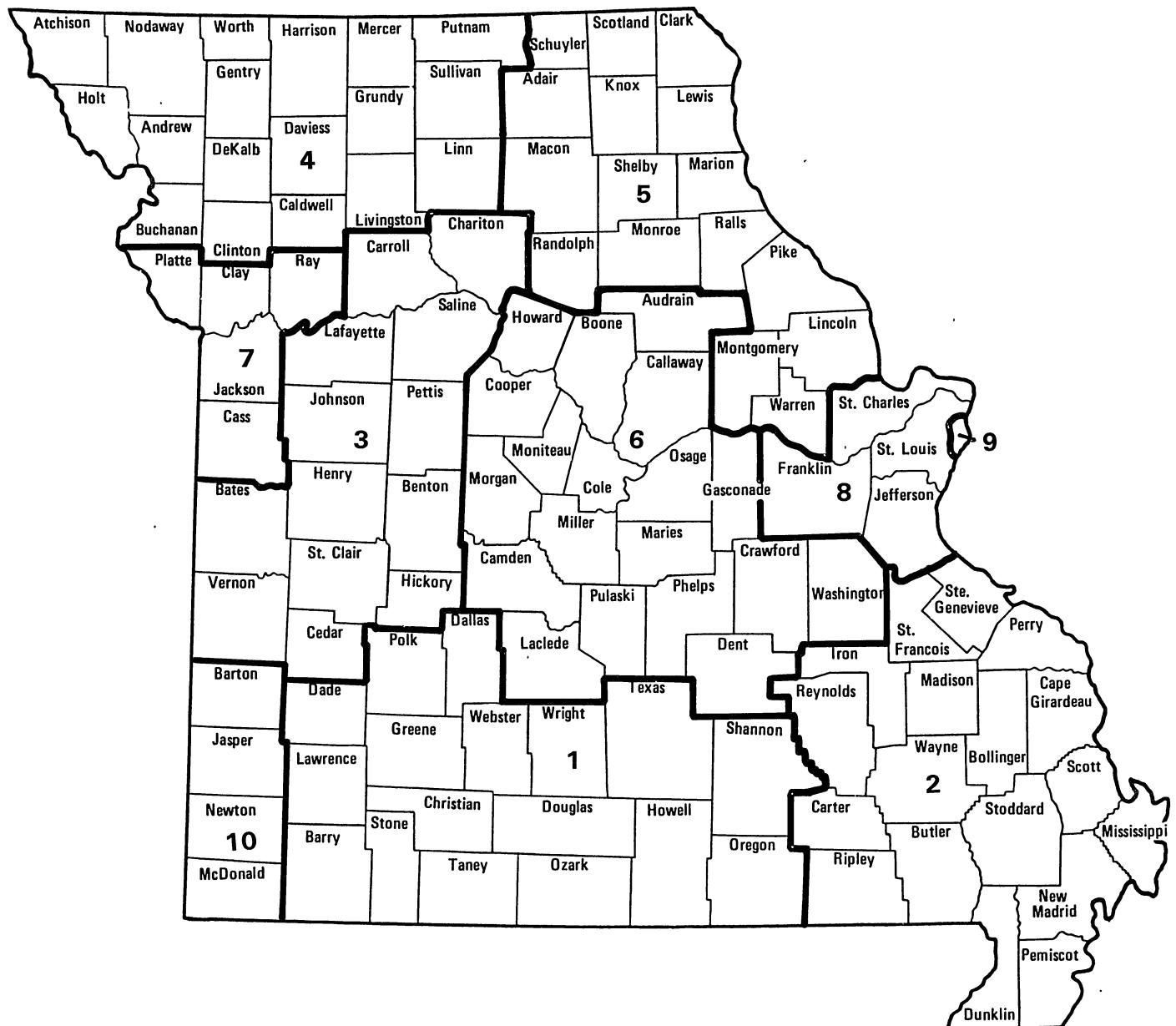
Missouri Highway & Transportation Department Districts



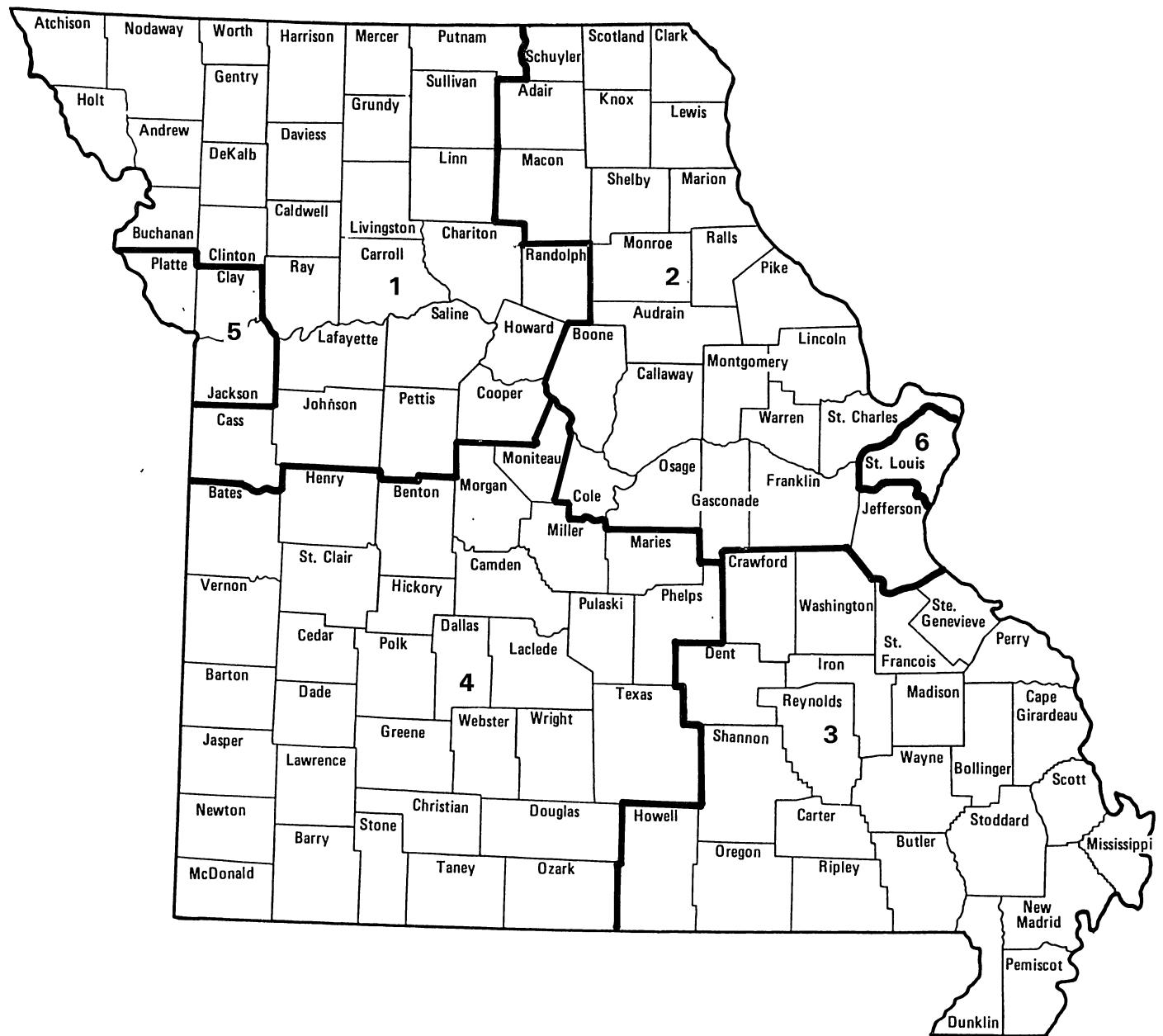
**Missouri
Department of Natural Resources
Regional Offices**



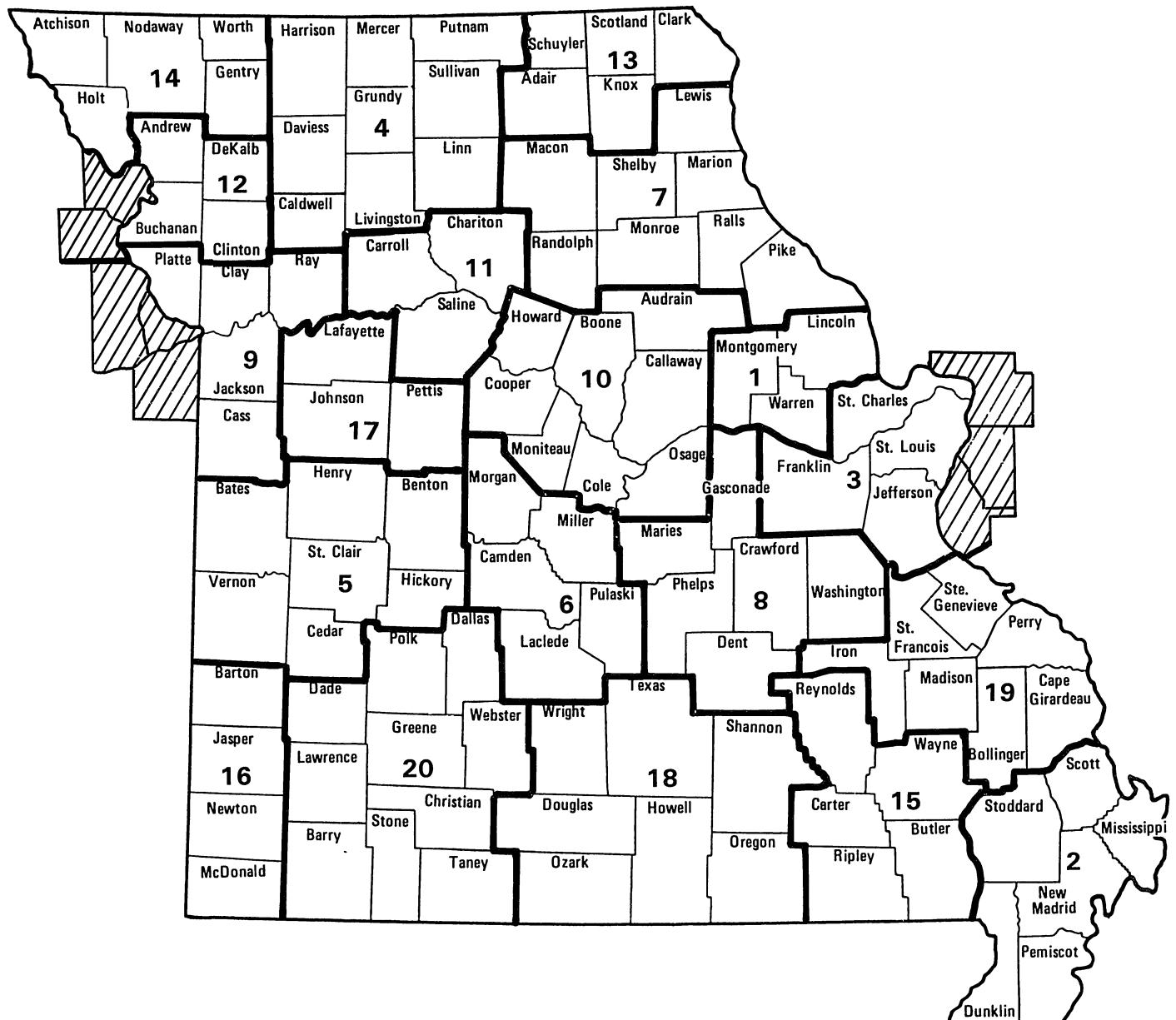
**Missouri
Department of Social Services
Area Agency on Aging**



Missouri
Department of Social Services
Division of Family Services



Missouri Regional Planning Commissions



1. Boonslick Advisory Council
 2. Bootheel Regional Planning and Economic Development Council
 3. East-West Gateway Coordinating Council
 4. Green Hills Regional Planning Commission
 5. Kaysinger Basin Regional Planning Commission
 6. Lake of the Ozarks Council of Local Governments
 7. Mark Twain Regional Advisory Commission
 8. Meramec Regional Planning Commission
 9. Mid-America Regional Council
 10. Mid-Missouri Council of Governments
 11. Missouri Valley Regional Planning Commission
 12. Mo-Kan Regional Council
 13. Northeast Missouri Regional Planning Commission
 14. Northwest Missouri Regional Council of Governments
 15. Ozark Foothills Regional Planning Commission
 16. Ozark Gateway Council of Governments
 17. Show-Me Regional Planning Commission
 18. South Central Ozark Regional Planning Commission
 19. Southeast Missouri Regional Planning and Economic Development Commission
 20. Southwest Missouri Local Government Advisory Council

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15	Bild, Frank 7 Meppen Court St. Louis 63128	331A	751-3838 H - 314/842-2842 O - 314/843-7634	11	Panethiere, Henry A. Bank of Kansas City, Suite 1301 1125 Grand, K. C. 64106	429	751-2520 H - 816/842-9020 O - 816/842-9700
31	Caskey, Harold L. P. O. Box 45 Butler 64730	320	751-4116 H - 816/679-3997 O - 816/679-4162	17	Quick, Edward E. 2212 NE 38th Kansas City 64116	421	751-4524 H - 816/454-1078
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13	Goode, Wayne 7231 Winchester Normandy 63121	329	751-2420 H - 314/383-7199 O - 314/291-6500	6	Strong, James R. 1006 Fairmount Blvd. Jefferson City 65101	225	751-4703 H - 314/636-9027
8	Johnson, Robert T. 108 Noeleen Lane Lee's Summit 64063	226	751-4228 H - 816/524-0236	1	Treppler, Irene 4681 Fuchs Road Mattese 63128	424	751-2887 H - 314/487-1420 O - 314/487-1420
7	Jones, A. Clifford 7 Willow Hill St. Louis 63124	434	751-3206 H - 314/993-1060	23	Uthlaut, Ralph, Jr. Route 1 New Florence 63363	426	751-4723 H - 314/252-4365
16	Lybyer, Mike HCR 9, Box 200 Huggins 65484	333	751-2601 H - 417/967-3227	32	Webster, Richard M. 1725 S. Garrison Carthage 64836	331	751-2306 H - 417/358-3571 O - 417/782-1005
21	Mathewson, James L. 113 East Fourth Sedalia 65301	319	751-4771 H - 816/826-4696 O - 816/826-7815	10	Wiggins, Harry 7817 Terrace Kansas City 64114	321	751-2788 H - 816/444-5718
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68 D	Auer, Ron	3120 S Compton	St. Louis, MO 63118	314/773-9181	314/773-6869	4567	413A
23 D	Backer, Gracia Y.	RR 2 Box 281	New Bloomfield, MO 65063	314/295-6212	314/295-6190	2070	409A
94 R	Banton, Stephen C.	123 East Manchester	Manchester, MO 63011	314/391-6888	314/394-7242	2033	105E
96 R	Barnes, Francis M.	217 S Woodlawn	Kirkwood, MO 63122	314/821-5245	314/966-5544	2853	105C
50 D	Barnes, James	6520 Englewood	Raytown, MO 64133	816/358-3808	816/795-8377	2516	310
156 D	Barney, Bob	P.O. Box 397	Dexter, MO 63841	314/624-8174	314/624-8597	2745	234
101 D	Barry, Philip M.	5050 Lampglow Ct	St. Louis, MO 63129	314/487-1558		4104	404A
54 D	Binger, Glenn H.	RR 2 Box 324	Blue Springs, MO 64015	816/229-8061	816/229-8061	4967	407B
31 D	Birch, John A.	10106 NW 72nd St	Weatherby Lake, MO 64152	816/741-6285	816/891-4356	2052	236A
43 D	Bland, Mary	6135 Indiana	Kansas City, MO 64130	816/361-1083		2770	317B
33 D	Bock, Joe	3013 N.E. 59th Terrace Apt. 3	Gladstone, MO 64119	816/454-4462	913/651-7800	6600	135AA
19 R	Boschert, Douglas	1049 Tompkins St.	St. Charles, MO 63301	314/724-6193		2076	201C
79 D	Brady, Francis R.	5621 Jennings Rd	Jennings, MO 63136	314/381-6278	314/867-8062	3116	401B
22 R	Brockfeld, Russell	310 Wightman	Warrenton, MO 63383	314/456-3513	314/456-4355	2689	201B
5 D	Brown, Everett	Box 315	Maryville, MO 64468	816/582-4823	816/582-5939	4390	207B
129 R	Browning, Galen	RR 7 Box 272	Neosho, MO 64850	417/451-1525	417/451-3762	4618	201G
71 D	Brummel, Fred B.	1124 Hoyt Dr	Bellefontaine Nbrs., MO 63137	314/868-1930	314/868-4859	4433	407C
124 D	Burch, Jerry W.	RR 1, Box 222	Walker, MO 64790	417/465-2234	417/667-8580	4854	205
114 R	Butts, Flavel J.	PO Box 216	Camdenton, MO 65020	314/346-5197		3661	109B
127 R	Cagle, Roy	1019 Connecticut	Joplin, MO 64801	417/623-1110		2870	135
97 R	Cairns, Marion	17 E Swon	Webster Groves, MO 63119	314/961-2371		4187	101C
82 D	Cantrell, Elmer J.	3406 Airway	Overland, MO 63114	314/428-5040	816/426-1100	3192	311
13 D	Carroll, Steven R.	57B Homestead	Hannibal, MO 63401	314/221-4777	314/735-4001	2099	412D
56 D	Carter, Paula J.	5935 Summit	St. Louis, MO 63147	314/385-7662		6500	116A2
146 R	Case, Mervin R.	Route 1	Ava, MO 65608	417/683-2229		2205	101A
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132 R	Childers, Doyle	Box 127	Reeds Spring, Mo 65737	417/272-8281		2058	102BB
59 D	Clay, Jr., William L.	6136 Washington Ave.	St. Louis, MO 63112	314/725-8187	314/429-1170	2229	115B
32 R	Cooper, Bonnie Sue	413 NW 58th St	Kansas City, MO 64118	816/453-4419		2071	203C
161 D	Copeland, Fred E.	30 Greenbriar Dr	New Madrid, MO 63869	314/748-5500		4560	302A
28 D	Creason, Norwood	Box 337	Braymer, MO 64624	816/645-2105		3557	407A
84 D	Crump, Dewey G.	12455 Whisper Hollow	Maryland Heights, MO 63043	314/878-1367		2972	403A
150 D	Crump, Wayne F.	606 Pine St.	Potosi, MO 63664	314/438-3418		2101	409B
17 D	Dames, George	623 Hwy. P	O'Fallon, MO 63366	314/272-4671		3264	300B
39 D	Daniels, Fletcher	3537 Askew	Kansas City, MO 64128	816/924-1513		3158	115A
11 D	Danner, Stephen L.	912 Fairway Drive	Chillicothe, MO 64601	816/646-1821	816/646-4320	2105	235BB
63 D	David, Michael P.	2746 Armand Place	St. Louis, MO 63104	314/772-2318	314/231-0808	2134	233A
53 D	Dawson, W. T.	14916 Tomasha Drive	Independence, MO 64055	816/373-3616	816/373-9670	2424	403B
37 D	DePasco, Ronnie	925 Cleveland	Kansas City, MO 64127	816/241-6142	816/231-2515	3074	414
72 R	Donovan, Laurie B.	7 Ipswich Ct	Florissant, MO 63033	314/741-1443		2135	105D
67 D	Dougherty, Patrick	4031 Parker Ave	St. Louis, MO 63116	314/772-1948	938-5390	3599	400
55 D	Doutt, Sam B.	P.O. Box 443	Independence, MO 64051	816/257-5383		2142	405B
154 D	Driskill, Joseph L.	Route 1, Box 55P	Doniphan, MO 63935	314/996-3296	314/996-2538	2363	235BA
119 D	Dunning, Robert L.	RR 3 Box 198	Clinton, MO 64735	816/477-3527	816/477-3527	4580	411A
126 R	Elliott, T. Mark	RR 1	Webb City, MO 64870	417/642-5211	417/358-4645	5458	103BB
153 D	Ellis, Frank	Gen. Del.	Sedgewickville, MO 63781	314/866-2326	314/866-2326	3642	313A
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7 D	Humphreys, Mildred M.	2720 Southwest Trail	St. Joseph, MO 64506	816/232-6184	816/232-6184	2614	116-2
25 D	Jacob, Kenneth B.	4810 St. Charles Road	Columbia, MO 65201	314/474-9900	314/875-2526	2419	110B
29 D	Jarman, Martha F.	703 Bell Dr	Excelsior Springs, MO 64024	816/637-3040		2428	412A
159 R	Kasten, Mary C.	1209 Sailer Circle	Cape Girardeau, MO 63701	314/334-5657	314/334-3111	2459	101B
46 R	Kauffman, Sandra D.	620 E. 90th Terrace	Kansas City, MO 64131	816/333-3826		5543	105H
48 R	Kelley, Pat	627 S.W. Lemans	Lee's Summit, MO 64063	816/537-6108	816/537-6108	1456	103BA
6 R	Kelley, Timothy M.	RR 3 Box 213	Savannah, MO 64485	816/324-3681		2469	105G
26 D	Kelly, Christopher S.	705 Glenwood Court	Columbia, MO 65203	314/442-2887	314/875-2526	2473	111C
21 R	Kilby, Craig	56 Freymuth Rd.	Lake St. Louis, MO 63367	314/625-1485	314/625-2122	4964	109E
148 D	Koller, Don	PO Box 135	Summersville, MO 65571	417/932-4304	417/932-4064	2112	115E
120 R	Lang, Gene	RR 7 South Heights	Warrensburg, MO 64093	816/747-5487	816/747-8191	2903	105A
141 R	Legan, Kenneth	RR 2	Halfway, MO 65663	417/445-2241		3819	201E
107 D	Lewis, William E.	Box 196	De Soto, MO 63020	314/586-5648	314/586-5648	4976	412C
91 R	Linton, William C.	300 Boyd St	Grover, MO 63040	314/458-3125		1247	105J
88 D	Lumpe, Sheila	17339 Cougar Trail	University City, MO 63130	314/863-4918		4265	206A
137 D	Lynn, Fred	6908 Amherst	Springfield, MO 65803	417/866-5449	417/866-5449	4914	408A
140 D	Macdonnell, Thomas Meton	2215 North Robberson	Marshfield, MO 65706	417/468-2605	417/468-2339	5702	135BC
163 D	Maddox, L. W.	RR 2 Box 65	Clarkton, MO 63837	314/448-3416	314/448-3565	2339	303A
27 D	Markland, William A.	PO Box 68	Armstrong, MO 65230	816/273-2275	816/273-2294	2749	206C
51 D	Marriott, Gladys	103 W Seminary	Kansas City, MO 64129	816/924-8538		4753	313C
116 D	Marshall, Thomas W.	9001 Leeds Rd	Marshall, MO 65340	816/886-2158	816/886-3465	2204	201BC
125 R	Marshall, William G.	318 E. Vest	Greenfield, MO 65661	417/637-5332	417/637-2516	1347	105I
47 R	Martinette, Jan	RR 2 Box 72	Grandview, MO 64030	816/761-3937	816/761-3151	2121	101K
73 R	Mathews, Jean H.	6601 E. 129th St.	Florissant, MO 63033	314/838-6257	314/837-2101	4794	105F
144 D	McBride, Jerry E.	2620 N Waterford	Edgar Springs, MO 65462	314/435-6618	314/435-6216	4950	411B
40 D	McCarthy, Karen	PO Box 292	Kansas City, MO 64111	816/931-2723	816/753-7600	2723	317D
		1111 Valentine Rd					

DST/PTY	NAME	STREET	CITY/STATE/ZIP	HOME PHONE	OFFICE PHONE	CPTL	ROOM
42 D	McCaskill, Claire C.	412 East 74th Terrace	Kansas City, Mo 64131	816/333-3405	816/221-9500	2503	114A
139 D	McCracken, Joe	Rt. 27 Box 1335	Springfield, MO 65803	417/833-1100	417/833-1100	2132	114B
38 D	McGee, Jacqueline T.	5829 E. 40th Terrace	Kansas City, MO 64129	816/923-5161	816/472-1500	5615	116A1
105 D	McKenna, William P.	6969 Dippel Ln	Barnhart, MO 63012	314/464-5684	314/464-8974	2504	236B
131 D	McNeill, Nolan G.	RR 3	Cassville, MO 65625	417/847-2893		5438	116-1
12 D	McQuitty, Donald	1004 Gieselman	Macon, MO 63552	816/385-5145	816/385-6094	2123	110A
108 R	Miller, Wesley A.	801 E 1st St	Washington, MO 63090	314/239-3528	314/239-6707	3678	107
143 R	Mitchell, James W.	201 Chestnut P.O. Box 741	Richland, MO 65556	314/765-4192	314/765-5150	2143	109F
81 D	Molloy, Neil	7618 Forest View	Pasadena Park, MO 63121	314/389-3399		2139	115C
41 D	Morgan, Annette N.	639 W 57th Terr	Kansas City, MO 64113	816/523-4041	816/523-4041	4485	235
93 R	Mueller, Walt	17 East Glenwood Lane	Kirkwood, MO 63122	314/966-0466	314/965-3875	3787	109C
95 R	Murphy, Jim	9314 Cordoba Lane	Crestwood, MO 63126	314/849-1946	314/849-5914	2150	106A
109 D	Nilges, Al	Box 97	Bourbon, MO 65441	314/732-5296	314/732-5296	2398	113
76 D	O'Connor, Judith	4252 Brampton Ln	Bridgeton, MO 63044	314/739-1482		2726	315
66 D	O'Neill, Matt	6414 Devonshire	St. Louis, MO 63109	314/481-4267	314/647-5900	2126	415B
122 D	Olson, Gene	P.O. Box 96	Harrisonville, MO 64701	816/884-4587		5320	115I
18 R	Ortwerth, Joseph R.	3916 Jaq-Mar Court	St. Peters, MO 63376	314/441-7481	314/946-3111	2157	101H
14 D	Osbourn, Lois M.	Route 1, Box 9	Monroe City, MO 63456	314/735-2839	314/735-2839	4181	116-4
70 R	Ottinger, Edward E.	22 Willmore Rd.	St. Louis, MO 63109	314/752-3434	314/752-7777	2763	200B
142 R	Page, Paul	P.O.Box 69	Lebanon, MO 65536	417/426-5572	417/532-4012	4069	109A
52 D	Park, Carole Roper	11415 E Gill St	Sugar Creek, MO 64054	816/836-1681	816/254-0626	2984	401A
162 D	Parks, Opal	P.O. Box 814	Caruthersville, MO 63830	314/333-1508		6625	116-5
24 D	Pauley, Jim G.	P.O. Box 138	Ashland, MO 65010	314/657-2294		2162	406B
158 D	Proffer, Marvin E.	C/O Cash-Book Journal	Jackson, MO 63755	314/243-3516		3604	306
80 D	Quinn, Robert J.	P.O. Box 369	Ferguson, MO 63135	314/524-1612		4726	115J
99 R	Raisch, Bill	26 Parc Twyne	Affton, MO 63123	314/631-0055	314/638-0320	3605	203B
121 D	Rauch, David L.	Apt. C	Higginsville, MO 64037	816/584-7875	816/584-7877	2690	206B
30 D	Reeves, Sandra	9950 Canterbury	Kansas City, MO 64155	816/734-8663		2377	400CB
65 D	Ribaudo, Anthony D.	1405 Main Street	St. Louis, MO 63110	314/772-6569	314/231-5556	4220	309
9 D	Riley, James N.	10331 N. Cherry Lane	Richmond Heights, MO 63117	314/647-6957		2902	404B
115 R	Rizzo, Henry C.	2241 Edwards	Kansas City, MO 64106	816/842-2934	816/833-4700	3310	415A
	Rohrbach, Larry M.	7363 Goff	California, MO 65018	314/796-3708		2780	105B
75 D	Russell, James (Jay) C.	575 Harrison	Florissant, MO 63031	314/837-1814	314/837-7783	2532	314
110 D	Schaepkerketter, Jeff W.	HCR 60, Box 12	Owensville, MO 65066	314/437-2210	314/437-4140	2131	114C
8 D	Schellhorn, Edward H.	700 Bellarmine Ln	St. Joseph, MO 64501	816/233-3587		2155	400CA
118 R	Scott, Delbert	102 W Jackson	Lowry City, MO 64763	417/644-2784	417/644-2244	8793	103BC
45 D	Scoville III, Vernon E.	817 Vine	Kansas City, MO 64134	816/761-5726	816/471-0830	2177	233B
44 D	Sego, Robert	700 E. Seventh St.	Raytown, MO 64133	816/353-8529	816/356-8716	4980	411-2
103 R	Selisor, Jonathan	Box 82	Kimmswick, MO 63053	314/464-5564	314/464-8683	4749	109D
87 D	Shear, Sue	10901 Beacon Avenue	Clayton, MO 63105	314/863-3993	314/863-0975	4163	313B
57 D	Shelton, O. L.	8939 E 57th St	St. Louis, MO 63113	314/533-4019	314/531-4008	2198	402A
34 D	Skaggs, Bill	P.O. Box 33	Kansas City, MO 64116	816/452-5328		2199	405A
117 R	Smith, Todd	200 S Brentwood	Sedalia, MO 65301	816/827-4563		2164	109I
130 R	Staponski, Earle F.	1803 Cora	Pierce City, Mo 65723	417/476-2103	417/476-2255	2304	101J
74 D	Steinmetz, Kaye H.	3613 North Park	Florissant, MO 63031	314/838-7083	314/837-0074	4481	400CC
		1818 West 11th Street					
		RR 1					
		13 Longhenrich Dr					

DST/PTY	NAME	STREET	CITY/STATE/ZIP	HOME PHONE	OFFICE PHONE	CPTL	ROOM
20 R	Stivison, Ronald L.	1631 Mount Vernon	St. Charles, MO 63303	314/441-5244		2165	102BA
64 D	Stoff, Thomas P.	4517 Tower Grove Place	St. Louis, MO 63110	314/773-5763	314/644-3440	4611	115G
128 R	Surface, Chuck	2401 W 29th	Joplin, MO 64801	417/781-1095	417/624-5694	2173	109H
92 R	Talent, James	15739 Cedarmill Drive	Chesterfield, Mo 63017	314/536-6906	314/241-3176	2175	203A
4 D	Tate, Phil	901 West Grand P.O. Box 1	Gallatin, MO 64640	816/663-2588	816/663-3710	1415	135AC
36 D	Thompson, Vernon	1330 Park	Kansas City, MO 64127	816/241-9778	816/923-8683	1309	115F
111 R	Townley, Merrill M.	RR 1	Chamois, MO 65024	314/763-5795	314/763-5795	2309	201D
102 D	Treadway, Joseph L.	1456 Telegraph	Lemay, MO 63125	314/544-5816	314/894-5033	2315	410B
62 D	Troupe, Charles	5338 Claxton	St. Louis, MO 63120	314/383-3814	314/621-4162	2851	304B
61 D	Walton, Jr., Elbert A.	8776 North Broadway	St. Louis, MO 63147	314/867-2683	314/388-3400	3297	304A
151 D	Ward, Robert D.	PO Box 1548	Desloge, MO 63601	314/431-2945		2317	317C
1 D	Waters, Stephen R.	708 White	Canton, MO 63435	314/288-5671		1200	135AB
104 D	Weber, Winnie P.	3626 Lakeshore Dr	House Springs, MO 63051	314/677-3018		2691	305B
3 D	Wheeler, Beth M.	1407 East 12th Street	Trenton, MO 64683	816/359-6229		1198	135BB
135 R	Wilkerson, Curtis	3142 Alpine	Springfield, Mo 65804	417/883-0453		4841	101D
100 R	Wohlwend, Clarence	4617 Butler Hill Road	St. Louis, Mo 63128	314/487-5129		2187	109G
138 R	Woodall, J. Dan	916 N Norwood Dr	Springfield, MO 65802	417/865-2670	417/865-2670	2358	101G
113 R	Wyrick, Rex R.	Route 5, Box 73A	Eldon, MO 65026	314/392-3452		2510	106B
9 D	Youngdahl, Mark A.	425 South 25th Street	St. Joseph, MO 64501	816/364-6112	816/233-2581	4473	410A
157 D	Ziegenhorn, Dennis	113 Greenbrier	Sikeston, MO 63801	314/471-8485	314/471-3112	2463	413B

Commission Members

Local Government Representatives

Delores Hudson, Councilwoman
City of Warrensburg

Joseph L. Adams, Jr., Councilman
City of University City

George Hartsfield, Mayor
City of Jefferson City

Barbara Potts, Mayor
City of Independence

Gary A. Eide, City Manager
City of Cape Girardeau

Paul Beecher, Assistant City Manager
City of Kansas City

Gary S. Markenson, Executive Director
Missouri Municipal League

Peter Levi
Mo. Association of Councils of Government

*Ralph Krodinger, Presiding Commissioner
Jefferson County

Ronald D. Houseman, County Clerk
Taney County

Juanita Donehue, Executive Director
Missouri Association of Counties

*Vice Chairman of Commission

State Agency Officials

John Pelzer, Commissioner
Office of Administration

Carl Koupal, Director
Department of Economic Development

Tom Duncan
Governor's Office

Paul McNeill, Director
Department of Revenue

Fred Brunner, Director
Department of Natural Resources

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Mary Doggett
Sikeston

Lenore Morris
Rolla

Randy Eaton
Warsaw

Bill Owen
Springfield

Paul Ground
St. Louis

Don Redding
Independence

Jon Hutcheson
Houston

Virginia West
Moberly

Forrest Miller
St. Louis

Don Winslow
Kansas City

State Legislators

Norman Merrell, Senator
District 18, Monticello

Fred Dyer, Senator
District 2, St. Charles

Francis R. Brady, State Representative
District 79, Jennings

Roy Cagle, State Representative
District 127, Joplin

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Carol Meyer, Administrative Assistant